



Homeless Services Consortium Board of Directors Meeting

January 3, 2023
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome

Board members in attendance: Michelle Hemp, Patti La Cross, Chara Taylor, Patrick Duffie, Andrea Gaines, Darcie Bradley, Taylor Rozman, Kayla Every, Claire Bergman, Tamaya Travis, Erin Kautz, Heather Andresen, Drea White, Rachel Kaiser, Deja Mays

Board members not in attendance: Shanita Lawrence, Arree Macon, Sara Allee-Jatta, Dana Stokes

Staff: Torrie Kopp Mueller

Guests: Sarah Lim, Cheryl Elkinton, Kristina Dux, Darcey Bradley, Melissa Mennig

- Introductions
- **Vote to approve Minutes from December 6, 2023** – Chara Taylor
 - Minutes approved
- Treasurer's Report – Shanita Lawrence
 - No report provided
- Updates City, County, United Way
 - City: closing 2023 contracts and starting 2024 contracts
 - United Way: no updates at this time
 - County: 3 contracts starting (TRC, CFC, Solace (hospice shelter), Porchlight), Housing Navigation is moving to Urban Triage (8 to 12 at the Beacon other times/locations to be announced), still have some Quick Move-In Funds, H2H data, EDDP, Doubled-Up Housing Pilot
 - EHV=Emergency Housing Voucher
 - MVP=Mainstream Voucher Program
 - blob:<https://outlook.office.com/4ba9763a-bd84-480a-866e-60c48f2ecbaf>
- **Election of Board Officers** – Torrie Kopp Mueller
 - President, Vice President, Secretary, Treasurer

Board Executive Committee

Executive Committee positions are elected by the Board of Directors from among its Members on an annual basis. If a position is vacated mid-term, Members will elect a replacement at the next Board meeting. The responsibilities of these positions are as follows:

President: The Board President ensures that the Executive Committee and Board of Directors meet according to the established schedule and additionally as needed. The President leads the Executive Committee members in creating meeting agendas, and chairs Board meetings. With approval from the Executive Committee, the President represents the HSC through support letters, signed petitions, media requests, and other advocacy actions. The President takes leadership in ensuring that the Board of Directors operates in an inclusive, productive, and effective way. If the President will be unavailable to respond to urgent Board matters for longer than a week, they will notify the CoC Coordinator and Executive Committee.

Vice President: The Board Vice President participates with other Executive Committee members in creating meeting agendas, and supports the President in facilitation of meetings. The Vice President helps ensure that meeting time constraints are observed. In the event the President is unable to attend a meeting, the Vice President is first in line to assume the responsibilities of the President.

Secretary: The Board Secretary participates with other Executive Committee members in creating meeting agendas and takes minutes at all meetings of the Board of Directors. The Secretary ensures that meeting minutes include attendance, all relevant points of discussion, and the results of votes, and submits minutes to the CoC Coordinator within one week of each meeting.

Treasurer: The Board Treasurer participates with the other Executive Committee members in creating meeting agendas, and presents financial reports at monthly Board meetings. The Treasurer has primary responsibility for liaising with the HSC fiscal sponsor.

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○ Below in the proposed

- President: Chara Taylor
- VP: Kayla Every
- Secretary: Michelle Hemp
 - The above are voted into these positions
- Treasurer: Shanita Lawrence or Rachel Kaiser
 - will vote at next meeting

- **Action Item:** Written Standards – Street Outreach updates – Torrie Kopp Mueller, Written Standards Workgroup
 - **Proposal:** Approve the updates to the Street Outreach section of the Written Standards
 - 12 likes
 - Proposal passes
- **Action Item:** YHDP underspent funding for 2023

YHDP Terms (Background FYI):

YAB - Dane County Youth Action Board

- Youth Group involved in YHDP/ Youth System evaluation, Lived Experience Leaders

YHDP - Youth Homelessness Demonstration Program

- HUD Demonstration Grant that community participates in, City receives as collaborative applicant
- Goal: to support communities in the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.
- Funds our 2 new youth programs, which City contracts out to subrecipients

SSO - System Navigation (Supportive Services Only)

- Homeless Service support and case management that does not pay for housing

THRRH - Transitional Housing - Rapid Rehousing

- Joint housing project that offers both Transitional and Rapid Rehousing options to youth

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YHDP Mid-Grant Checkpoint

Spending: Significantly underspent in Year 1

- Waiting for HUD grant amendments based on proposed changes to TH housing model
- One subrecipient missed contractual deadlines to hire staff & other key milestones for project startup
- One subrecipient ended contract

Recommendations for Course Correction:

- Allocate unspent Year 1 funding with goal of fully spending down
- Request grant extension through latest possible date (February 2025)
- Move YHDP system management out of direct service provider into neutral convener position
- Refine decision making and grant oversight processes

- - Direct service provider vs neutral convener position – currently this position is held by one of the agencies employees and would like to move this to a 3rd party like the City or County
 - Need to spend this down whatever the amount of the total is spent then this would get rolled into our CoC funding

Course Correction Detail

Seeking approval from HSC Board/Common Council for plan being presented:

1. Restructure Program Model to Collaborative Model
2. Funding Recommendation
 - 2a. Increase to YHDP Oversight Funding
 - 2b. Increase to System Navigation Program (SSO) Funding
 - 2c. Increase to Housing Program (TH/RRH) Funding
 - 2d. Funding Competition: Additional TH-RRH Provider

1. Restructure Program Model to Collaborative Model

2022

- Collaborative process during planning and program design
- Worked well
 - Committed stakeholders at the table, dedicated to initiative

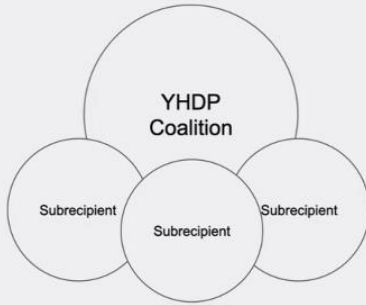
2023

- Coalition program operation to promote cross-agency support
- Staff dedicated to coordinating coalition not hired
 - Caused barriers, delays, disconnect

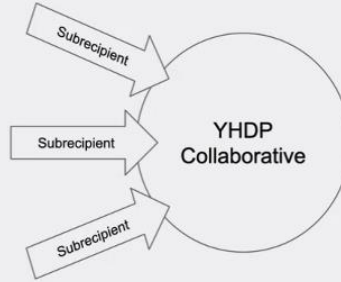
2024

- Changing to Collaborative Program structure supports resolutions to these barriers:
- Streamlines Youth System Coordination
 - Reduces chance for delays
 - Supports reprogramming of underspent funds

1. Restructure Program Model to Collaborative Model



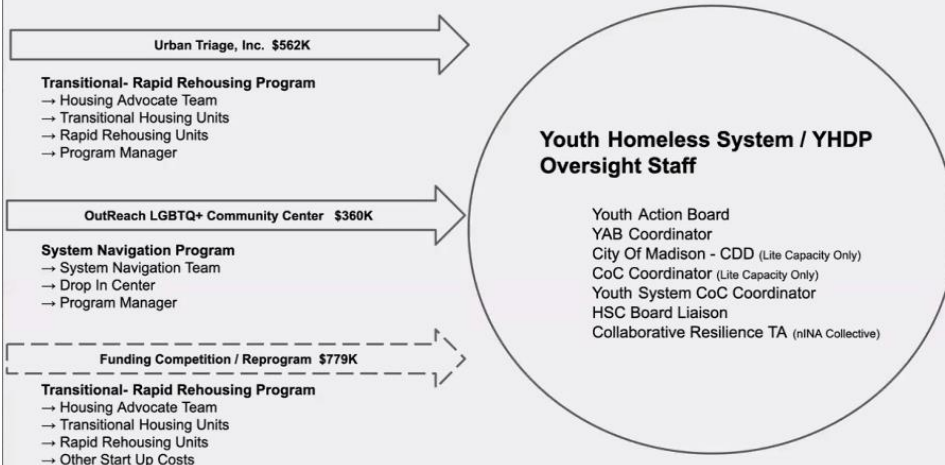
- Subs work together to operate the same program
- Subs have same marketing / name
- Subs can share program resources
- Client choice coordinated by sub referral inside program



- Subs operate own programs
- Subs have unique marketing / names
- Use case conferencing to refer across youth system
- Youth System CoC Coordinator manages Youth System

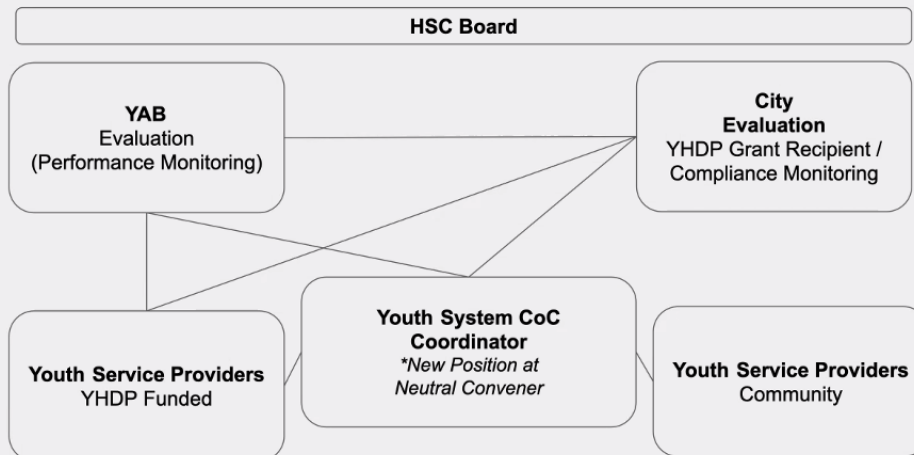
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1. Restructure Program Model → Collaborative Model



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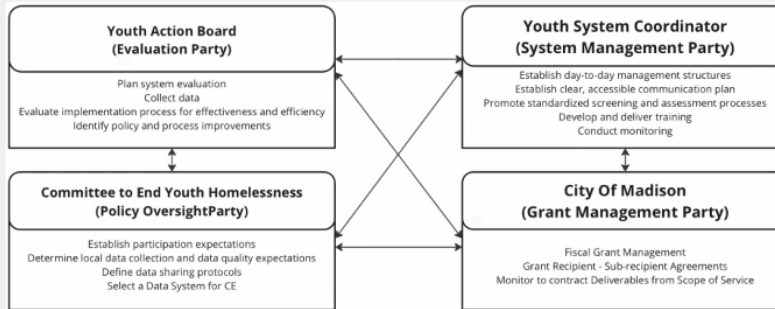
1. Restructure to Collaborative Model (Community View)



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1. Restructure to Collaborative Model (Oversight View)

Youth System Oversight Entities and Responsibilities



- Time-Limited funding through end of Demonstration period
- Responsibilities here will shift, but not end at the end of YHDP
- Additional CoC funding needed to support youth-system capacity beyond demo (YHSI Grant)
- Provides oversight needed for Youth System and to support Youth Homelessness Demonstration Program Requirements

- Would like to point out the YHSI Grant – applying for this grant could continue to fund the Youth System Coordinator position

2. Funding Recommendations

Reprogramming underspent funds to support currently funded programs.

Note: Funding not spent by end of demo sent back to congress and reduces amount CoC retains annually for YHDP-established programs.

SERVICE	PROJECTED ANNUAL
JOINT TH/RRH	
Housing Advocate	\$78,000
Housing Advocate	\$78,000
Peer Housing Advocate	\$52,000
Peer Housing Advocate	\$52,000
Program Manager	\$78,000
Staffing Start Up Costs	\$0
Transitional Housing Leasing & Operating (\$48,000 / \$12,000)	60,000
TH Overhead Start Up Costs	\$0
Rapid Re-Housing Rental Assistance/Leasing	\$253,872
Supportive Services (Refund to Participants)	\$55,400
Admin Providers	\$35,753
Admin YAB	\$35,753
HMIS ICA	\$7,867
Total TH-RRH	\$786,645.00

THRRH Underspent Year 1 +/- \$670K

Recommendations:

- (2a) YHDP Oversight (Noncompetitive Funding Increase Request)
- (2c) Reprogram to current provider for Housing Start-Up costs (Noncompetitive Funding Increase Request)
- (2d) Funding Competition for additional TH-RRH Provider Announcement Release- Jan Contract Start - May

SERVICE	PROJECTED ANNUAL
DROP IN CENTER	
Drop-In Center Leasing & Operating Costs	\$48,000
Drop In Start Up	N/A
SYSTEM NAVIGATION	
System Navigator	\$78,000
System Navigator	\$78,000
Peer System Navigator	\$52,000
Peer System Navigator	\$52,000
** Program Manager	N/A
Staffing Overhead	\$15,700
Admin Providers	\$16,350
Admin YAB	\$16,350
HMIS ICA	\$3,600
Total SSO	\$340,000.00

SSO Underspent Year 1 +/- \$170K

Recommendations:

- (2b) Reprogram to current provider (Noncompetitive Funding Increase Request)

Funding Recommendation Detail

1. Restructure Program Model to Collaborative Model

- Youth System Coordinator (1 FTE) moves to neutral convener
- Partnership with nINA collective for ongoing circles every other month to support partnership transformation and resilience protocol

2a. Noncompetitive Increase to Funds for YHDP Oversight (\$405K)

- YAB Coordinator (1 FTE) with YAB
- Youth System Coordinator (1 FTE) (with TBD)
- Operations for Evaluation and Continuous Quality Improvement activities

2b. Noncompetitive Increase to Funds for System Navigation (\$170K)

- Drop In Center and Staffing Start Up costs
- Program Participant Flexible Funds

2c. Noncompetitive Increase to Funds for Housing Program (\$45K)

- Transitional Housing and Staffing Start Up Costs

2d. Funding Competition for Additional TH-RRH Provider (+\$260K)

- Transitional Housing and Staffing Start Up costs
- Housing Advocate Team
- 2 Transitional Housing units and 10 HH Rapid Rehousing Rental Assistance

2024 YHDP Unspent Funds Recommendation

Expense Itemization - YHDP Oversight	Explanation
Employee Compensation	
	Annual Compensation/Overhead for 1 FTE Youth System Staff (Youth CoC)
	Annual Compensation/Overhead for 1 FTE Youth System Staff (YAB Coordinator)
	Annual Compensation for 7 YAB Members (PT & FT)
	Estimated Fee - CACS Employment Fee
	\$340,000.00
Grant Oversight Operations	
	Virtual Workspaces including Emails (\$120 Plan x 12 months)
	Zoom Pro Account (8 users x 12 months)
	Lived Experience Stipends for CGI
	Accessible Transportation for YAB to Attend Meetings (2 meetings/month x 4 YAB)
	Office Supplies for Youth System Activities
	Professional Development (Training/Conference) (\$500 x 10 Staff)
	\$20,000.00
Equity and Resilience Protocol	
	nINA collective Partnership (Protocol Development and 8 Circles)
	\$45,000.00
YHDP Oversight Total	\$405,000.00
Expense Itemization - SSO Expansion	Explanation
System Navigation Expansion	
\$48,000.00	Drop In Center (Start up)
\$50,000.00	Program Participant Flex Funds
\$72,000.00	Program Manager & Overhead
SSO Expansion Total	\$170,000.00
Expense Itemization - 2024 YHDP RFP	Explanation
Transitional-Rapid Rehousing	
\$30,000.00	Transitional Housing Start Up Costs - Furnishing TH Units
\$15,000.00	Staff Start up (\$500 x staff)
\$262,100.00	RFP (Start Up Costs)
2024 YHDP RFP Total	\$307,100.00
RECOMMENDATION TOTAL	\$682,100

- At this time still waiting for the grant amendment approval from HUD
- An extension has been requested (max extension is 4 months)

2d. Funding Competition: Add TH-RRH Provider

Funding Announcement: January 19th, 2024

Funding Announcement Workshop: January 23rd, 2024 at 12PM-2PM

Applications Due: February 9th, 2024

Applicant Interviews: February 14th - February 15th, 2024

Selection made: March 4th, 2024

*Propose Selection to HSC Board: March 6th 2024

*Propose Selection to Finance Committee: March 25th, 2024

*Propose Selection to City-County Homeless Issues Committee: April 1st, 2024

*Propose Selection to CDBG Committee: April 4th 2024

*Propose Selections to Common Council: April 16th, 2024

Funding Award Announcement: April 19th, 2024

Expected Project Execution Date: May 1, 2024 - December 31, 2024

HSC Board Reflect and Review

Does the Board have any questions prior to voting on this proposal?

Is anyone on the Board ready to call a vote?

Proposal to support YHDP Recommendation to accept the following proposals:

- 1) Restructure Program Model to Collaborative Model
- 2) Funding Recommendation
 - 2a) Noncompetitive Funds Increase to YHDP Oversight
 - 2b) Noncompetitive Funds Increase to System Navigation Program (SSO)
 - 2c) Noncompetitive Funds Increase to Housing Program (TH/RRH)
 - 2d) Funding Competition: Add TH-RRH Provider

- Voting as proposed, Kayla Every and TaMaya Travis have recused themselves from this vote
 - Proposal is unanimously passes (Claire Bergman had to step away)

Adjourn

Future Board Meetings, All meetings are 1-3PM

February 7 th	August 7 th
March 6 th	September 4 th
April 3 rd	October
May 1 st	November 6 th
June 5 th	December 4 th
July 3 rd	

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

February 7, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Michelle Hemp, Patrick Duffie, Patti La Cross, Rachel Kaiser, TaMaya Travis, Erin Kautz, Taylor Rozman, Andrea White, Shanita Lawrence, Kayla Every, Chara Taylor, Claire Bergman

Board members not in attendance: Arree Macon, Sara Allee-Jatta, Andrea Gaines, Deja Mays, Dana Stokes

Staff: Torrie Kopp Mueller

Guests: Joneisha Prescott, Takisha Jordan, Sarah Lim, Kayla Counard, Melissa Mennig, Angela Jones, Alicia Spry, Aurey Leslie, Karen Andro, Patty Witte, Kristina Dux, Madisen, Deanna Kloster

- Updates City, County, United Way

City: Meshan Adams has left the city and going forward Men's Shelter development and YHDP contracts will go to Sarah Lim, Tree Lane and Rethke: 1/25/24 approved by the court and City/County/WHEDDA will get to sign off with new buyer, at this time there is continued supportive housing, there is no move out dates current tenants are encouraged to find other units outside of these buildings these tenants have housing search support, current stake holders would like to find a buyer by end of March

Questions: What happens when a buyer is not found, and monies run out? Will there be an overflow Shelter?

County: TRC started work on 1/18/24 with the Sunshine Place, CFC operating the overflow family and cold weather hotel, Solace – Hospice shelter, Urban Triage started providing Housing Navigation M-T-W 0800 to 1600 at the Beacon, extra funding is available for quick move in funds (doubled up can still access these funds the focus is on the unsheltered), H2H data shared, TRC continues to work on Eviction Diversion & Defense Partnership (EDDP), Doubled up Pilot running, American Rescue Plan ARP wind down timeline, Fair Chance Housing Fund (FCHF) \$4 million to produce units

[CoC Board Feb 2024 HAA updates.pdf](#)

United Way: Housing Strategies were reviewed through 2029, when looking at investments the United Way will require those agencies receiving funds provide "quality case management", United Way would like to increase support to housing first and eviction prevention, financial coaching, and increasing home ownership to women of color with children, there will be a new investment process, trust-based philanthropy, staff and agency development to the main invest process

- **Vote to approve Minutes from January 3, 2024** - Chara Taylor
 - Minutes approved.
- Treasurer's Report – Shanita Lawrence
 - No updates
- Call for Nominations and Election of Treasurer – Chara Taylor
 - Nominated Shanita Lawrence and Andrea White
 - Will postpone until next month for the vote as Shanita had to step away.
- **Action Item:** Select Provider for Unsheltered RRH Funding – Torrie Kopp Mueller & Review Committee Members
 - **Proposal:** Approve the selection of Urban Triage as recommended by the Review Committee.

Unsheltered Funding Opportunity

- June 2022 – HUD released Notice of Funding Opportunity to address unsheltered and rural homelessness
- Madison/Dane CoC submitted an application
 - 4 Project Applications
 - Dairy Drive Campground Services
 - Outreach Coordination
 - Unsheltered RRH
 - Planning Grant

Unsheltered Award

Madison Street Medicine

Dairy Drive Campground = \$669,384
Outreach Coordination = \$420,473
Unsheltered RRH = \$679,303

City of Madison

Planning Grant = \$50,838

April 2023 awarded \$1,820,448 for a three-year period.

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Need for Request for Proposals (RFP)

- Madison Street Medicine Board of Directors decided they could not enter into grant agreement citing agency capacity
- HUD gave permission to transfer to another agency, but requires a process to do so
- This RFP serves as the process to determine an agency to transfer grant to

Selection Process

- Friday, January 5, 2024 at Noon – Narrative Applications Due
 - Community Action Coalition
 - Urban Triage
- Friday, January 19, 2024
 - Review of Unsheltered RRH funding and selection process
 - Develop questions for Q&A
- Thursday, January 25, 2024
 - Q&A Session
 - Opportunity to obtain more information to help with scoring

Selection Process, Cont.

- January 29, 2024
 - Scores submitted on Google Sheet (review Google sheet)
- February 1, 2024
 - Review committee meets to recommend applicant to receive funding
- February 7, 2024
 - Recommendation presented at HSC Board Meeting for a vote

- Chara Taylor recuses herself and TaMaya Travis will abstain from voting.
 - Like 3
 - Live 5 – capacity as a concern
 - Unsure Question/Concerns 0
 - Uncomfortable 0
 - Passes as recommended.
- Presentation on Draft of Community Plan & how to provide feedback– Torrie Kopp Mueller & Community Plan Committee Members

Overview of Strategic Planning Process



- Currently in drafting phase

How We Got Here...



- Will be bringing the final draft to the Board in March

Homebase & the HB Dane County Team



Amanda Wehrman
Director of Strategy and Evaluation



Esther Wilch
Senior Staff Attorney



Karen Kowal
Directing Analyst



Kenya Rawls
Senior Analyst II



Mihir Vohra
Senior Analyst

- 30+ years experience
- Help build community capacity to prevent and end homelessness
- Provide technical assistance to help communities implement housing and services best practices

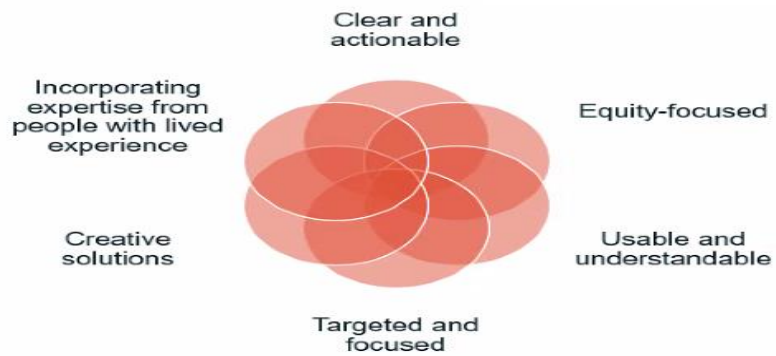


Homebase Approach

- 🏠 **Mission-driven**
- 🎯 **Customized and Community Specific**
- 📄 **Focused on Successful Plan Implementation**
- 🏠 **Honor Local Expertise**, especially People with Lived Experience of Homelessness
- 🔄 **Address Equity** as Integral Part of Evaluation and Planning

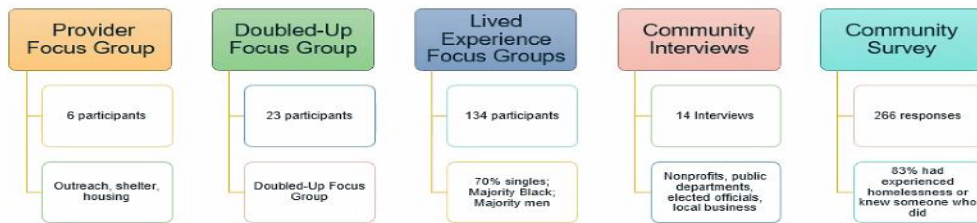
Homebase

CPC's Ideal Plan



Homebase

Qualitative Data Process



Homebase

Overview of Community Plan

Strategic Plan Vision Statement:

Create a solutions-based response that deconstructs and disrupts housing inequities so everyone unhoused has a safe and stable place to thrive.

 Homebase

Five Goals

- 1 Increase housing programs and solutions for residents experiencing homelessness.
- 2 Coordinate and strengthen the homeless response.
- 3 Educate and empower the community while evaluating and addressing racial disparities in our homeless system of care.
- 4 Increase and diversify funding to expand available resources.
- 5 Expand regional coordination.

 Homebase

- All homelessness is being addressed and not getting caught up in HUD definitions of homelessness.

Next Steps



 Homebase

Review Period for Non-CPC Stakeholders & Community Partners
is
February 8-16

- Won't be in final format
 - Missing visuals, graphics, in Word, layout different when finalized
- Get document:
 - Via email
 - Posted online
 - Request copy: Madison@Homebaseccc.org
- Final draft will be completed and delivered March 1, 2024

 **Homebase**

- - It is encouraged that if you would like to comment or request changes you do this during the time frame stated as there will be minimal ability to make changes once the final draft is submitted.
- **Action Item:** Presentation of CoC and EHH Competition Materials – Torrie Kopp Mueller & Sarah Lim
 - **Proposal:** Approve CoC & EHH Competition materials as presented.

Agenda

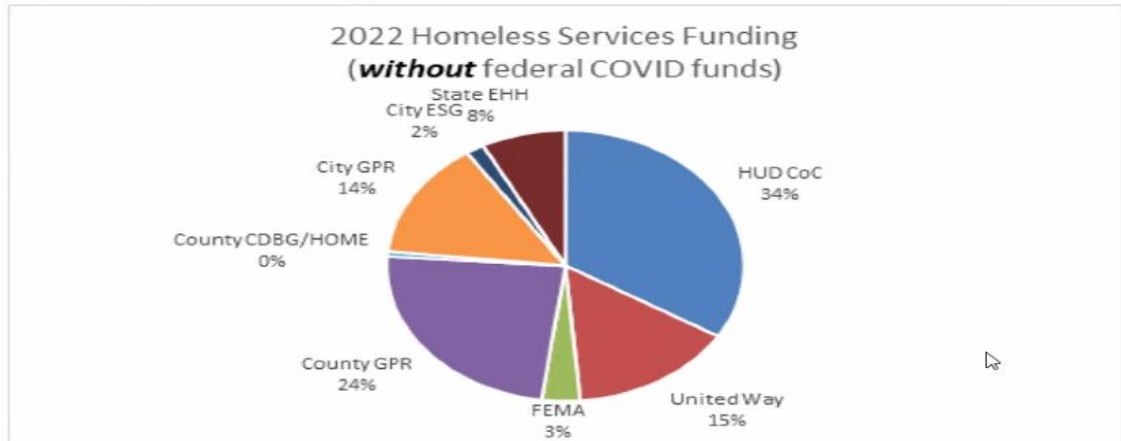
1. Homeless Services Funding Overview
2. HUD CoC Funding
 - Funding overview, eligible projects, main requirements, current allocation, previous funding process timeline
3. State EHH Funding:
 - Funding overview, eligible projects, main requirements, current allocation, previous funding process timeline
4. CoC Performance Scorecard Approval
5. EHH Performance Scorecard Approval

Homeless Services Funding in Dane County

- City of Madison General Purpose Revenue (GPR) and Emergency Solutions Grant (ESG)
- Dane County General Purpose Revenue (GPR)
- United Way of Dane County
- Federal Emergency Management Agency (FEMA)
- **Department of Housing and Urban Development - Continuum of Care (HUD-CoC)**
- **State of Wisconsin: Emergency Solutions Grant/Housing Assistance Program/Homeless Prevention Program (State EHH)**
- Other private and public funds, including COVID funds

Homeless Services Funding Overview

APPROXIMATELY \$11.6 MILLION INVESTED IN HOMELESS SERVICES



2022 Funding Analysis

- Above does not include additional COVID funding.

What is CoC funding?

Designed to:

- Promote community wide commitment to the goal of ending homelessness
- Provide funding for efforts by nonprofit providers and State and local governments to quickly rehouse people
- Promote access to and effect utilization of mainstream programs by people experiencing homelessness
- Optimize self-sufficiency among people

What is CoC Funding?

Annual funding process - late summer/early fall

Three parts to application

1. Project application
2. Consolidated application
3. Project priority list

CoC Coordinator facilitates the funding process

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Main Requirements of CoC Funds

- Follow applicable federal regulations
- Use Homeless Management Information System (HMIS)
- Participate in Coordinated Entry System
- Follow Written Standards
- Participate in HSC Core Committee meetings
- Assist with preparation of annual CoC-funding application
- Establish accounts in E-snaps, SAGE and eLOCCS (if awarded funds)
- Submit an Annual Performance Report (APR) to HUD

How are CoC funds currently used in Dane County?

Permanent Supportive Housing

Dane County
Housing Initiatives
Tellurian
Porchlight
The Road Home

Rapid Rehousing

The Salvation Army
Community Action Coalition

Joint TH-RRH

Urban Triage
City of Madison

Homeless Management Information System (HMIS)

Institute for Community Alliances

Coordinated Entry

Institute for Community Alliances

Services Only - System Navigation

City of Madison

Planning Grant

City of Madison - CoC Coordinator Position

- City of Madison represents YHDP funds.
- Not for for-profits but encouraged to partner with for-profits.

2023 CoC Funding Timeline

Notice of Funding Opportunity (NOFO) published in Federal Register	July 5, 2023
Local Competition Materials sent out	July 17, 2023
Deadline for local applications	August 29, 2023
Applications sent to Review Team	August 30, 2023
Q&A Session	September 6, 2023
Review Team Scoring Due	September 7, 2023
CoC Funding Review Team Meeting	September 8, 2023
HSC Board meeting to approve funding slate	September 11, 2023
All application materials due to HUD	September 28, 2023

What is EHH funding?

Combination of the following grant sources:

- Federal Emergency Solutions Grant (ESG) that comes to State of Wisconsin
- State Homeless Prevention Program (HPP) grant
- State Housing Assistance Program (HAP) grant

What is EHH Funding?

- Annual funding process by the State (early spring)
- State allocates EHH funds to Continuum of Cares (CoCs); each CoC submits a consolidated application to the State
- City of Madison has been facilitating the Dane CoC EHH funding process, serving as the lead applicant and submitting a consolidated application to the State
- City of Madison serves as the recipient of the grant from the State and subcontracts with agencies approved by the Dane CoC Board of Directors
- Approximately \$500,000 - 700,000 per year for Dane CoC
- Grant Period: October 1 – September 30

Two parts to the consolidated application

- Lead applicant application
- Project applications - State application form, Dane CoC supplemental questionnaire, budget

EHH Funding - Eligible Project Types

Emergency Solutions Grant (ESG)

- Street Outreach
- Emergency Shelter
- Homelessness Prevention
- Rapid Rehousing
- HMIS
- Administration

Homelessness Prevention Program (HPP)

- Homelessness Prevention
- Rapid Rehousing
- Administration

Housing Assistance Program (HAP)

- Various types of housing for people experiencing homelessness
- Administration

- What each can fund.

Main Requirements of EHH Funds

- Follow Written Standards
- Involuntary family separation and nondiscrimination
- Conflict of interest
- Confidentiality
- Homeless Management Information System (HMIS)
- Coordinated Entry System
- Rent assistance specific requirements (VAWA, habitability standards, fair market rent, rent reasonableness)
- Document client eligibility and services (See RFP Attachment B Client File Checklist)
- Submit a monthly performance report and invoice to the City
- Comply with annual monitoring by the City and/or State
- Provide 100% match - ESG ONLY

2023-24: How are EHH funds currently used?

Agency	Program	Project Type	TOTAL
Briarpatch	Street Outreach Program	Outreach	12,723
Briarpatch	Young Adult Rent Assistance Project	Prevention	48,132
Catalyst for Change	Dane County Street Outreach	Outreach	6,955
Focus Counseling	Focus on Housing RRH	RRH	150,000
Legal Action of WI	Eviction Defense Project	Prevention	29,898
Madison Street Medicine	Medical and Housing Street Outreach	Outreach	6,361
Porchlight	Shelter Case Management	Shelter	6,361
Tenant Resource Center	Eviction Diversion and Defense Partnership	Prevention	95,420
Tenant Resource Center	Housing Mediation Services	Prevention	25,445
The Salvation Army	DAWNS Singles RRH	RRH	50,891
The Salvation Army	DAWNS Family RRH	RRH	70,595
The Salvation Army	Single Women Shelter Case Management	Shelter	19,084
The Salvation Army	Family Shelter Case Management	Shelter	19,084
The Salvation Army	Medical Shelter	Shelter	6,361
Urban Triage	Unhoused Neighbors Initiative	Outreach	44,529
YWCA Madison	YWCA Madison Family Shelter	Shelter	25,995
City of Madison	Admin	Admin	9,782
TOTAL			627,616

Funding Review Process

Review team comprised of HSC board members, Lived Experience Committee members, City and County staff make a recommendation to the HSC Board of Directors.

What is considered:

- Project Application scores
- Performance scores (for existing projects) or New Project Application (new project proposals)
- Q&A responses

The HSC Board of Directors makes the final decision at the board meeting.

Previous EHH Funding Process Timeline

Activity	Timeline
Application materials and info posted on the HSC website	3/31
Agency application workshop	4/1
Agency application due	4/15
Agency Q&A	4/27
Review Team recommendations sent to HSC Board and applicant agencies	5/6
HSC Board meeting to finalize the funding allocation decision	5/6
Dane CoC consolidated application submitted to the State	5/9

- One change to Scorecard for CoC funding to points to make it consistent.
 - Would like to see something on scoring for those with lived experience.
- Scorecard for EHH, not all housing street outreach, adopt the same point scoring as the CoC for continuity.
 - Likes 11
 - Proposal passes with the request to add lived experience piece to scoring.

- **Action Item:** Presentation on purchase of HSC Zoom Account – Chara Taylor – this item has been moved to March’s Agenda
 - **Proposal:** Approve purchase of HSC Zoom Account

Adjourn

Future Board Meetings, All meetings are 1-3PM

March 6 th	August 7 th
April 3 rd	September 4 th
May 1 st	October
June 5 th	November 6 th
July 3 rd	December 4 th

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

March 6, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA - Amended

- Call to Order and Welcome
- Introductions

Board members in attendance: Chara Taylor, Michelle Hemp, Patrick Duffie, Kayla Every, Patti La Cross, Arree Macon, Claire Bergmann, Rachel Kaiser, Andrea White, Taylor Rozman, Shanita Lawrence, TaMaya Travis, Erin Kautz, Shanita Lawrence, Rachel Litchman, Andrea Gaines

Board members not in attendance: Sara Allee-Jatta, Dana Stokes, Deja Mays

Staff: Torrie Kopp Mueller

Guests: Shannon Algrem (Briarpatch), DaMontae J (Outreach), Joseph Bednarowski, Deanna Kloster (UHC), SarahLim, Willie Watkins (Briarpatch), Angela Jone, Karen Andro, Darcie Bradley, Takisha Jorda, Kayla Counard, Linette Rhodes, Alicia Spry

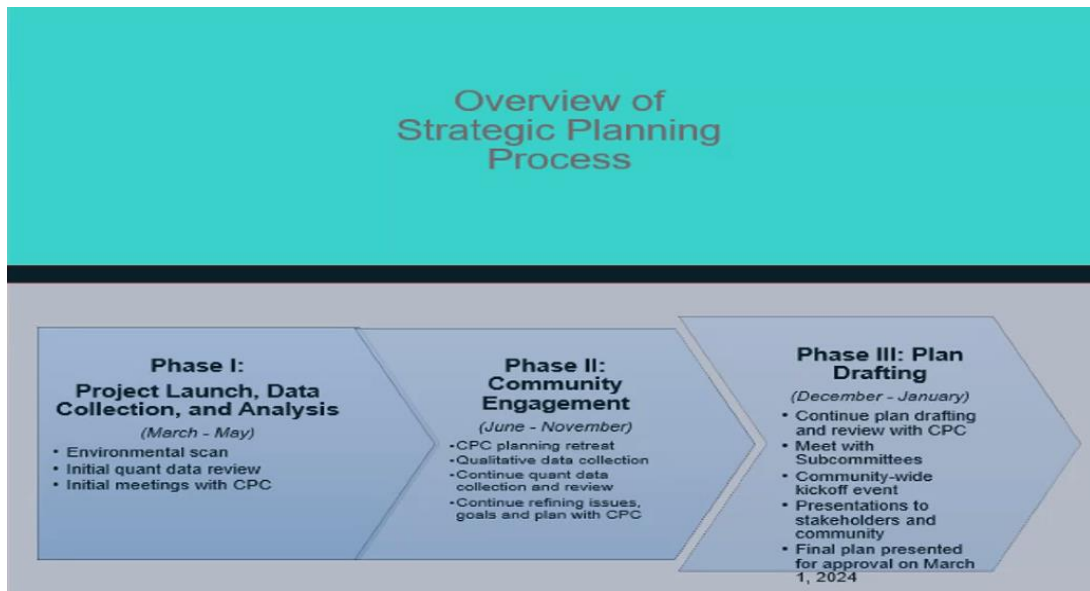
- Updates City, County, United Way
 - City: Men's Shelter will go out for bids for general contractors that will do the construction and bid are due May 9th, a lot of questions on Heartland properties, the city is trying to support by finding new owners, city's upcoming budget has a 27 million dollar deficient there will be a lot of tough decisions, will attend E&A committee
 - County: County Staff are at a training today, attached is a PowerPoint
 - United Way: nothing at this time
- **Vote to approve Minutes from February 7, 2024** - Chara Taylor
 - **Minutes approved.**
- Treasurer's Report – Shanita Lawrence
 - Approximately \$825 in donations per month, current balance \$4,115.95, there is a fee with each transaction, will be meeting with C4CS later today, no other fiscal agents at this time, will need to look at ways to fundraise, there will be a workgroup to talk about fundraising, let Chara Taylor know if you would like to be part of this workgroup.
- Election of Treasurer – Chara Taylor
 - Nominees – Shanita Lawrence and Andrea White
 - Shanita Lawrence is the elected Treasurer.
- **Action Item:** Presentation of Dane Forward: A Five-Year Plan to Prevent and End Homelessness – Torrie Kopp Mueller
 - **Proposal:** Accept the Community Plan – “Dane Forward – A Five-Year Plan to Prevent and End Homelessness” as presented.

Dane Forward: A Five-Year Plan to Prevent and End Homelessness

HSC BOARD OF DIRECTORS
MARCH 6, 2024



○



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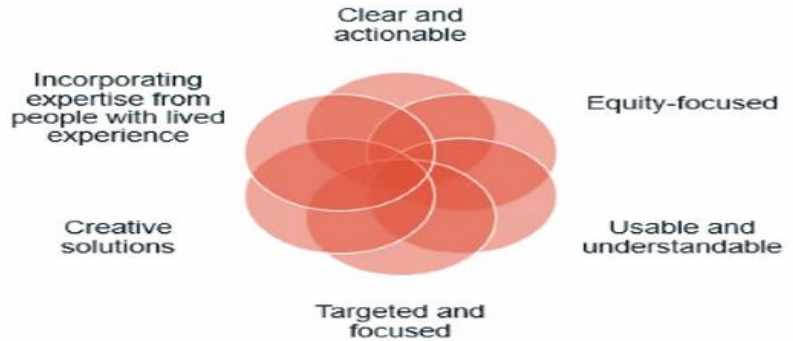
How We Got Here. . .



○

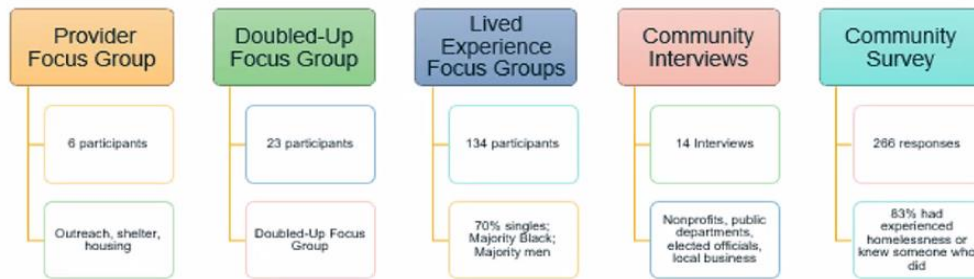
○ More of the schedule

CPC's Ideal Plan



Homebase

Qualitative Data Process



- Went over what is in the plan, introduction, the plans vision, definitions, and what language should be used, 5 goals with action steps.

The 5 Year Plan

To prevent and end homelessness in the next 5 years, we've developed the following goals:

- 1
Educate and empower the community while evaluating and addressing racial disparities in our homeless system of care.
- 2
Increase housing programs and solutions for residents experiencing homelessness.
- 3
Coordinate and strengthen the homeless response system.
- 4
Increase and diversify funding to expand available resources.
- 5
Expand regional coordination.

Each goal has strategies, action steps, and evaluation metrics to make the plan specific and actionable

Homebase will provide a suggested implementation plan for Year 1

-

Educate and empower the community while evaluating and addressing racial disparities in our homeless system of care.



o

Increase housing programs & solutions for residents experiencing homelessness.

Add	Strategy 1: Add 1394 units of supportive housing for people experiencing homelessness.
Diversify and implement	Strategy 2: Diversify and implement innovative solutions to housing and service delivery to address various housing needs and pathways.
Create	Strategy 3: Create a county-wide centralized landlord engagement and unit acquisition program.
Increase	Strategy 4: Increase the number and percentage of PHA vouchers and housing units allocated to people experiencing homelessness.

o

Coordinate & strengthen the homeless response.



Strategy 1: Increase equitable access to shelter, housing and other services.



Strategy 2: Continue improvements and redesign of the shelter system to be more housing focused.



Strategy 3: Improve cross-sector partnerships, access and communications.



Strategy 4: Create culturally appropriate housing and service programs.

o

Increase and diversify funding to expand available resources.

Strategy 1: Raise \$7.2 million for people experiencing homelessness.

Strategy 2: Diversify funding housing and services.

○

Expand regional coordination.

01

Strategy 1: Provide regular updates to the community on Strategic Plan process.

02

Strategy 2: Share decision-making power with those with lived experience.

03

Strategy 3: Maintain, strengthen, expand, and ensure ongoing capacity and infrastructure essential to operate the Dane County Continuum of Care, implement the Community Plan, and ensure other meaningful systems change.

○

○ Homebase is working on an implementation plan (laying the ground work) that will be an editable document so that the community can make changes and provide updates.

○ Likes 11

○ Live 2

○ Proposal passes.

● **Action Item:** Presentation of YHDP Funding Plan and recommendation of Briarpatch as new sub-recipient of Joint TH-RRH funding – Kayla Every

○ **Proposal:** Approve Briarpatch as a new sub-recipient of the Joint TH-RRH funding.

○

YHDP

The goal of the **Youth Homelessness Demonstration Program** is to support communities in the development and implementation of a coordinated community approach to preventing and ending youth homelessness, and sharing that experience with and mobilizing communities around the country toward the same end.

This includes performance evaluation leadership of Dane County Youth Action Board.

MORE

THRRH

This project addresses both **Transitional Housing** and **Rapid Rehousing** needs of our target population: youth and young adults experiencing homelessness or fleeing violence.

This housing project meets the diverse and evolving needs by offering flexibility for young people to access either housing option as needed.

MORE

-
- YHDP is a federal grant to prevent and end youth homelessness.
- THRRH is a specific project.
- Select an agency to fulfill our community's need:

SELECTION CONSIDERATIONS

Community
APPROACH

YHDP

Housing
STABILITY

THRRH

Youth
COLLAB

YAB

-
- Above are those involved

RECOMMENDATION

Scoring

Applicants

- BRIARPATCH YOUTH SERVICES
- THE SALVATION ARMY

Review Team

- DANE COUNTY YOUTH ACTION BOARD
- LIVED EXPERIENCE COUNCIL
- COC BOARD & MEMBERSHIP
- COMMUNITY FUNDERS & COC

-

APPLICANT *Strengths*

- BRIARPATCH YOUTH SERVICES -
- YOUTH-CENTERED ORGANIZATION
- YOUTH TH & RRH EXPERIENCE
- YOUTH CENTERED NETWORK
- YHDP AWARENESS & ENGAGEMENT

- THE SALVATION ARMY -
- ORGANIZATIONAL CAPACITY
- RRH PROGRAM EXPERIENCE
- COLLABORATIVE NETWORK
- FUNDRAISING & RESOURCES

#	Agency Questions	Briarpatch	Salvation Army
		Team Average	Team Average
1	Organization history and mission	-not scored	-not scored
2	Organization experience	4.3	3.7
3	Education and training	4.5	2.6
4	Accessibility and nondiscrimination	3.7	2.9
5	Board and leadership diversity	3.3	2.1
6	Working with youth and YAB	4.1	2.3
7	Supporting youth in projection eval	4.0	4.2
8	Termination and grievance policy	3.2	4.4
Program Questions			
1	Causes of youth homelessness	5.9	4.0
2	Program design	3.0	4.8
3	Housing First	3.9	4.1
4	Trauma-informed care	4.3	3.6
5	Needs	3.6	2.1
6	Proposed participant population	3.8	1.5
7	Recruitment, engagement, assessment	3.9	2.6
8	Crisis intervention	4.4	1.4
9	Schedule	5.2	2.8
Interview Questions			
1	Significant changes at agency	3.5	3.5
2	Collaboration	4.0	4.3
3	Goal statement	4.0	4.1
4	Language access and cultural relevance	3.6	3.2
TOTAL		80.5	63.6

FUNDING

Recommendation

- BRIARPATCH YOUTH SERVICES -
- FULLY FUNDED

- THROUGH APPLICATION PROCESS -
PROVIDED THROUGH AND THOUGHTFUL
BUDGET & STAFFING PROPOSAL

WORKED WITH TA TO PROJECT TIMELINE
FOR SPENDING & PROJECT START!

WILLING TO COLLABORATE WITH OTHER SERVICE
PROVIDERS TO ENSURE FULL FUNDING IS SPEND DOWN

HSC VOTE FOR *Recommendation*

PROPOSAL TO APPROVE RECOMMENDATION

- BRIARPATCH YOUTH SERVICES -

FULLY FUND BRIARPATCH UP TO \$525,899

TO OPERATE YHDP JOINT TRANSITIONAL HOUSING RAPID REHOUSING INCLUDING:

LEASING & OPERATING
1 - 2 TRANSITIONAL HOUSING UNITS
COST OF OPERATING AND FURNISHING

RENTAL ASSISTANCE
UP TO 36 MONTHS
TENANT-BASED

SUPPORTIVE SERVICES
2 FTE HOUSING ADVOCATES
FLEX FUNDS (PARTICIPANTS)

- VOTE TO APPROVE RECOMMENDATION -

WHO LIKES THIS PROPOSAL?
WHO CAN LIVE WITH THIS PROPOSAL?
WHO IS UNCERTAIN OF THIS PROPOSAL?
WHO IS UNCOMFORTABLE WITH THIS PROPOSAL?

Proposal passes unanimously.

Proposal: Approve updated YHDP Funding Plan

BONUS VOTE FOR

Supportive Services Only

Why?

- 1. MOVES 2 SYSTEM NAVIGATION STAFF TO OUTREACH'S PROGRAM
- 2. SUPPORTS NEEDED STAFFING CAPACITY FOR DROP IN CENTER
- 3. NO STAFF IMPACTED
- 4. URBAN TRIAGE WILL HIRE SYSTEM NAVIGATOR UNDER THRRH GRANT (NEARLY 2.5X FUNDING)
- 5. BETTER DISTRIBUTES FUNDING ACROSS PROVIDERS TO SUPPORT QUICK SPEND DOWN!

PROPOSAL TO APPROVE VOLUNTARY REALLOCATION OF URBAN TRIAGE'S SUPPORTIVE SERVICE FUNDING TO

- OUTREACH LGBT OUTREACH COMMUNITY CENTER -

UP TO \$195,170 TO OPERATE TO OPERATE WHOLE SYSTEM NAVIGATION PROGRAM INDEPENDENTLY, INCLUDING:

FOR A TOTAL OF \$453,566

SUPPORTIVE SERVICES

2 FTE SYSTEM NAVIGATORS
FLEX FUNDS (PARTICIPANTS)
DROP IN CENTER

- VOTE TO APPROVE RECOMMENDATION -

- WHO LIKES THIS PROPOSAL?
- WHO CAN LIVE WITH THIS PROPOSAL?
- WHO IS UNCERTAIN OF THIS PROPOSAL?
- WHO IS UNCOMFORTABLE WITH THIS PROPOSAL?

-
- The agency leading this is Outreach and the program name is EVER Strong program. The program is designed to reach all youth.
- Accessible access: Drop-in center is not on a bus line, it is approximately 3 and 4 blocks away, the program does offer cab vouchers and rides from staff.
- Like 12
- Live 0
- Uncertain 0
- Proposal passes.

Next STEPS

NOTE:

CEYH WILL BE MEETING QUARTERLY UNTIL PROJECTS OPEN

YHDP AND YAB STAFF FUNDING RETURNED TO BUDGET DUE TO FISCAL AGENCY CAPACITY

HSC Board:
March 6th 2024

Finance Committee:
March 25th, 2024

CCHIC:
April 1st, 2024

CDBG Committee:
April 4th 2024

Common Council:
April 16th, 2024

Award Announcement:
April 19th, 2024

- CONTRACT DATES -

MAY 1, 2024 - DECEMBER 31, 2024

ANTICIPATED RENEWAL AVAILABLE FOR 2025

-
- **Action Item:** Approval allocation of additional HAP funds for 2023-24 – Sarah Lim – meeting is extended for 15 minutes for this presentation and quorum can be maintained
 - **Proposal:** Approve recommended allocation of additional HAP funds for 2023-24.

2023-24 Additional HAP Funding Allocation

City of Madison
For HSC Board of Directors
3/6/24

○

Additional 2023-24 HAP funds from the State

- The State checked earlier this year whether CoCs could use one-time additional HAP funds this grant year.
 - HAP funds can be used for various types of housing serving people experiencing homelessness - leasing, rental assistance, services, admin, etc.
 - The funds have to be allocated to already approved EHH programs and must be spent by 9/30/24.
- The City of Madison, as the lead agency, checked with the existing HAP fund provider and answered yes.
- On 2/27/24, the City was informed that Dane CoC was approved to receive **\$100,000 additional HAP funds**. The City is expecting to receive a contract amendment from the State soon.

○

HAP Eligible Programs

- There is only one program currently funded with HAP: Focus Counseling's RRH program serving singles (\$150,000).
- The only other programs that are eligible are the Salvation Army Family RRH and Single RRH.
- All other programs currently funded with EHH are prevention, outreach, or shelter and are not eligible for HAP funds.
- Salvation Army opted not to seek HAP funds in the past because of the HAP fund specific requirement that all participants must spend at least 25% of their household income on rent.
- The City of Madison, as recipient of the EHH funds, checked with the two eligible agencies and is bringing the allocation plan for the Board to review and approve.

○

Proposed Allocation Plan

Proposal: Approve the following allocation plan for additional \$100,000 2023-24 HAP funds

\$80,000 for Focus Counseling RRH

To hire a new staff and enroll 5 additional single participants

\$20,000 for Salvation Army RRH

To serve 2 additional family or single households

-
- Will then be able to do a contract amendment to those agencies.
- Likes 12
- Proposal passes

- **Action Item:** Presentation of recommendation from Re-imagine Coordinated Entry Workgroup – Sarah Lim & Chara Taylor

- **Proposal:** Approve recommendation by Re-imagine Coordinated Entry Workgroup

Background: Why was the workgroup formed?

- In response to local and national criticism of VI-SPDAT and OrgCode discontinuing support
- HUD's encouragement for CoC's to re-examine the CE process
- 2020 Dane CoC CE evaluation recommendations included building consensus on prioritization strategies and addressing racial equity
- Built for Zero group, HSC Core Committee, Lived Experience Council, and Board of Directors have tried to assess existing disparities and better way to prioritize housing program openings
- Core Committee decided to establish a workgroup with wider community representation that is tasked with proposing a new way to prioritize individuals and families for RRH and PSH opening in Dane CoC to the HSC Board of Directors.

○

Workgroup Development

Structure

- Reached out to HSC members and specific non-HSC providers for recruitment
- Started the workgroup meetings in December 2022
- Chara Taylor (LEC) and Sarah Lim (City of Madison) co-chair, with Patrick Duffie (ICA HMIS), Zach Stephen (ICA CE Manager), and Torrie Kopp Mueller (CoC Coordinator) as meeting preparation team members

Phases of Progress

- Phase I (December 2022 - July 2023): Establishing the foundation by reviewing the current Dane CoC system, other community examples, and various local data, met once a month
- Phase II (September 2023 - Now): Crafting specific recommendations, meeting twice a month

○



Phased II Workgroup Composition

CoC & System

- Continuum of Care
- Lived Experience Council
- Youth Action Board
- City of Madison Community Development
- Dane County Human Services
- United Way of Dane County
- Institute for Community Alliances

Housing Providers (PSH, RRH, Other PH)

- Housing Initiatives
- The Road Home Dane County
- Lutheran Social Services
- Porchlight
- YWCA Madison

Shelter, Outreach, Other Service Providers

- Briarpatch
- Madison Street Medicine
- Porchlight
- Urban Triage
- YWCA Madison

Other Services

- New Bridge

○

Key Takeaways from Phase I Analysis

1. **Low Assessment Completion Rates:** Many potentially eligible households did not complete the VI-SPDAT and thus were not referred to Coordinated Entry (CE).
2. **Limited Impact of CE Housing Interventions:** CE housing interventions only resolved a small percentage of homelessness episodes. Within a one-year period, only 17% of families (41 out of 239) and 5% of singles (60 out of 1,172) referred to CE moved into housing through CE.
3. **Disparities in Housing Outcomes:** While significant disparities exist in homelessness rates among people of color, we did not find system-wide CE-specific disparities based on race and ethnicity. However, specific population groups experience worse housing outcomes at certain stages, warranting ongoing monitoring post-implementation of changes.

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Objective for Change Statement

Background:

In Dane County, the implementation of a Coordinated Entry (CE) system in 2016 marked a significant milestone in the journey toward addressing homelessness. This system aimed to ensure that individuals assessed as highly vulnerable gained access to the vital but limited housing resources they needed. Initially, like many Continuums of Care (CoCs) across the nation, Dane CoC adopted the VI-SPDAT as its primary prioritization tool.

However, over time, concerns and criticisms regarding the VI-SPDAT emerged. These criticisms included the intrusive and potentially stigmatizing nature of some of its questions and the emergence of racial disparities in VI-SPDAT scores, where whites tended to score higher than people of color.

In response to these concerns, Dane CoC initiated an overhaul of the CE prioritization process for Permanent Supportive Housing (PSH) and Rapid Rehousing Program (RRH) to better align it with local needs and priorities.

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Objective for Change Statement (cont.)

Objective for Change:

Enhance the Coordinated Entry System in Dane County to better identify and prioritize households **who are most likely to experience significant harm from homelessness.**

Guiding Principles:

- **Equity-Centered:** We commit to an equity-centered approach that recognizes and addresses disparities, promoting equitable access to housing resources.
- **Trauma-Informed:** We embrace a trauma-informed approach to create a supportive and safe environment for those seeking housing resources.

○

Recommendations

General Direction: Transition towards utilizing third-party data for assessments in the long-term, with an interim approach due to limited access to such data at this time.

1. **Implement a Two-Tiered Assessment.**
2. **Retain the VI-SPDAT Tool for Tier 2 Assessment for the time being.**
3. **PSH and RRH Prioritization**

○

- VI-SPDAT is currently a self-report.

#1. Implement a Two-Tiered Assessment

- **Tier 1 Assessment:** Automate an HMIS report-based assessment for all emergency shelter and street outreach program participants using shelter and outreach intake questions and HMIS utilization records.
- **Tier 2 Assessment:** Conduct a full assessment for a smaller group identified through the Tier 1 process.

○

- Participants are enrolling in outreach programs and only 50% are completing the VI-SPDAT

Tier 1 Assessment

(LINK to DRAFT [Tier 1 Assessment Spreadsheet](#))

Existing info to be used:

- History of homelessness
- Income
- Age

To be Added to Shelter and Outreach Intake:

- Eviction
- Criminal legal system involvement
- Domestic violence shelter use
- Family size
- Behavioral health crisis program utilization
- Medical crisis

For	Category	Description	Points	Criteria for Single	Criteria for Family
RSH & PSH	History of Homelessness	# of encampments in the last 12 months. All HMB encampments including prevention and supportive services only (PDSOC (Dane CoC only)	1	2+ encampments	TBD
			2	3-4 encampments	TBD
			3	5-6 encampments	TBD
			4	7+ encampments	TBD
RSH & PSH	History of Homelessness	# of months in project in the last 12 months. Emergency overnight shelter, Day Shelter, Safe Haven, Street Outreach, the RSH, PSH, other PH (Dane CoC only)	1	2+ encampments	TBD
			2	3+ encampments	TBD
			3	4+ encampments	TBD
			4	5+ encampments	TBD
RSH & PSH	History of Homelessness	# of months in project in the last 12 months. All HMB encampments including prevention and supportive services only (PDSOC (Dane CoC only)	1	12 months or less than 3 months	TBD
			2	12 months or less than 12 months	TBD
			3	12 months or less than 24 months	TBD
			4	24 months or more	TBD
RSH & PSH	History of Homelessness	# of months in project in the last 12 months. Emergency overnight shelter, Day Shelter, Safe Haven, Street Outreach, the RSH, PSH, other PH (Dane CoC only)	1	12 months or less than 3 months	TBD
			2	12 months or less than 12 months	TBD
			3	12 months or less than 24 months	TBD
			4	18 months or more	TBD
RSH & PSH	Income	Gross Income	4	10 or below 50% CAM	10 or below 50% CAM
RSH & PSH	History of Eviction	"In the past 2 years, have you had an eviction filed against you?"	4	Yes	TBD
RSH & PSH	Criminal legal system involvement	"Do any of the following situations apply to you or other adult household members? (a) In the past 3 years, have you spent time in jail, prison, or juvenile correction center (not longer than 12 months or more than 4 times), (b) spent custody or probation or parole, (c) have been convicted of a felony offense?"	4	Yes	TBD
RSH & PSH	Family size (if any live only)	"When you first housing, how many adults and children, including yourself, will be living together?"	4	N/A	1 or more
RSH & PSH	Domestic Violence	"After asking the screening DV question on HMB, are you a survivor of domestic violence (meaning, have you experienced domestic violence including dating violence, sexual assault, stalking, and other conjugal or intimate partner violence) including human trafficking? If yes, then ask the following questions. "Have you stayed in domestic violence shelter in the last 36 months? If yes, how many times?" "How many days of domestic violence shelter in the last 12 months? If yes, how many times?"	N/A	Count 60 days for each DV shelter stay. The number of encounters and length will be added to the existing data from HMB on History of Homelessness above.	
PSH Only	History of Homelessness	# of encampments in the last 36 months. All HMB encampments including prevention and supportive services only (prevention (Dane CoC only)	1	0-5 encampments	TBD
			2	6-10 encampments	TBD
			3	11-15 encampments	TBD
			4	16+ encampments	TBD
PSH Only	History of Homelessness	# of months in project in the last 36 months. Emergency overnight shelter, Day Shelter, Safe Haven, Street Outreach, the RSH, PSH, other PH, Street Latex HMB database system-wide	1	0-3 encampments	TBD
			2	4-6 encampments	TBD
			3	7-10 encampments	TBD
			4	11+ encampments	TBD
PSH Only	History of Homelessness	# of months in project in the last 36 months. All HMB encampments including prevention and supportive services only (prevention (Dane CoC only)	1	24 months or less than 36 months	TBD
			2	36 months or less than 60 months	TBD
			3	60 months or less than 84 months	TBD
			4	84 months or more	TBD
PSH Only	History of Homelessness	# of months in project in the last 36 months. Emergency overnight shelter, Day Shelter, Safe Haven, Street Outreach, the RSH, PSH, other PH (Dane CoC only) database system-wide	1	12 months or less than 24 months	TBD
			2	24 months or less than 48 months	TBD
			3	36 months or less than 72 months	TBD
			4	72 months or more	TBD
PSH Only	Age	Age	2	page 10-11	TBD
PSH Only	Behavioral Health Crisis Program Utilization	"In the past 12 months, have you had three or more completed stays at the following crisis programs: Menologgi Mental Health Institute, Dane County Crisis Center or Crisis?"	4	Yes	Yes
Other Home	Medical Crisis	"In the past 12 months, have you used hospital ER visits	4	Yes	Yes

- Would like to add to the intake a few additional questions, yellow needs to be added, these are questions that are addressing how often and how long, evictions, criminal or legal involvement, family size gets addressed, for example may be only entering into shelter with one child but wants to look for housing with a different total because a child is staying with another family member, domestic violence (DV) questions as DV agencies do not entire into the HMIS system, behavioral health

#2. Retain the VI-SPDAT Tool for Tier 2 Assessment for the time being.

- Continue using the VI-SPDAT tool for Tier 2 assessments initially.
 - Begin the discussions on the subsequent phase, incorporating more third-party data in assessment and revising VI-SPDAT, six months after implementing the prescreen.
- Did not want to change everything all at once and will look at changing this once tier 1 RRH has been implemented.

#3. PSH and RRH Prioritization

PSH Prioritization

- Identify households with high Tier 1 PSH assessment scores and administer VI-SPDAT.
- Prioritize chronically homeless households with the highest VI-SPDAT score.

RRH Prioritization

- Identify households with high Tier 1 RRH assessment scores and administer VI-SPDAT.
- Prioritize households who are newly homeless but have not been able to self-resolve within 6 months, with additional consideration for current shelter use.

- With a focus on those currently using shelter and outreach programs, looking for general directions.

Positive Impact Envisioned

- Assessing all eligible households.
- Reducing time and emotional burden on CE staff and participants for completing VI-SPDAT.
- Potential for reallocating CE staff time for more housing navigation.
- Addressing certain discrepancies in CE referrals by race and ethnicity.
- Facilitating more outflow to permanent housing from highly utilized emergency shelters.

-

Items for Further Planning

- Determine the role of length of homelessness in the Tier 2 combined score, either for added points or tie breaker.
- Review chronic homelessness documentation requirements for PSH openings.
- Finalize the Tier 1 assessment points and HMIS-based report
- Develop an implementation plan addressing timelines, training, communication, and evaluation

We will continue to provide updates to the HSC Board through the implementation process.

The workgroup meeting info and materials can be found on the HSC website:

<https://www.danecountyhomeless.org/reimagine-ce-workgroup>

-
- Likes 11
- Proposal passes
- **Action Item:** Presentation on purchase of HSC Zoom Account – Chara Taylor – this agenda item has been moved to April’s agenda, meeting has already run over by 15 minutes
 - **Proposal:** Approve purchase of HSC Zoom Account

Adjourn

Future Board Meetings, All meetings are 1-3PM

April 3 rd	September 4 th
May 1 st	October
June 5 th	November 6 th
July 3 rd	December 4 th
August 7 th	

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

April 3, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Shanita Lawrence, Michelle Hemp, Patti La Cross, Darcie Bradley, Kayla Counard, TaMaya Travis, Patrick Duffie, Erin Kautz, Claire Bergmann, Chara Taylor, Kayla Every, Deja Mays, Taylor Rozman

Board members not in attendance: Aree Macon, Sara Alee Jatta, Dana Stokes, Rachel Kaiser, Andrea White, Rachel Litchman, Andrea Gaines

Staff: Torrie Kopp Mueller

Guests: Melissa Mennig, Kristina Dux, Johneisha Prescott, Alicia Spry, Sarah Lim, Takisha Jordan, Angela Jones, Deanna Kloster

- Updates City, County, United Way, Lived Experience Council, Youth Action Board

City:

County: Doubled up 6 families housed 35 getting prioritized, portal opening, H2H statistics getting added not many changes but continue to house, ARP 10/24 H2H ends then there are other specific dates that will be ending, list of county workers attached for additional questions or contacts

[HSC Board Apr 2024 HAA updates.pdf](#)

United Way: application opened on April 1st but application process has changed

Welcome!

Transformational Grantmaking: Impact Grant RFP

March 26, 2024



Plan for Community Well-Being

HEALTHY COMMUNITY: Improving health and well-being for all.

YOUTH OPPORTUNITY: Helping young people realize their full potential.

FINANCIAL SECURITY: Building financial stability and strength.

COMMUNITY RESILIENCY: Addressing urgent needs today and advancing a better tomorrow.



Youth Opportunity: helping young people realize their full potential

Childcare And Early Childhood Development

- Increase access to high quality culturally relevant early care and education experiences particularly for BIPOC families experiencing poverty.**
 - Childcare – group centers, in-home family and family/friend/neighbor care
 - Support high quality home visiting models and programs
 - Family Resource Centers
 - Parent-Child Community Groups
- Build caregivers (parents and early care and education teachers) understanding of healthy child development through family and community outreach (outside of childcare, i.e. home visiting).**
 - Developmental screenings inclusive of social emotional screenings and increasing access to services
 - Increase awareness of supportive services and service providers in the community
 - Best practice childcare teacher/professional training
 - Educate and provide resources about child development, what they can do as caregivers and how they can improve children's outcomes
- Connect to community resources and programs; remove barriers to accessing family support services that allow families to access the resources and services they need to overcome the experience of poverty (collective impact)**
 - Financial security support and programs that support housing stability, career pathway development, education and upskilling
 - Mental health resources for parents and children
 - Systemic changes in how programs are delivered in a team approach to meet family's needs, versus families needing to access all resources individually and independently
- Support/influence policy changes that will deepen early learning and development outcomes for children.**

Educate the community and advocate for structural changes to financial investments in childcare: locally, county and state-wide.

Work with UWDC Public Policy Committee to develop a specific set of outcomes and goals related to supporting families experiencing poverty with children under the age of 5 in Dane County.

Support publicly for statewide collaboratives that support increasing access and public funding for solutions to the childcare systemic changes needed.



Youth Opportunity: helping young people realize their full potential

In school, after school,
literacy development,
family engagement and
college and career
readiness (K-12)

1. **Facilitate access to additional learning opportunities to enhance students' mastery of academic content.** Focus on 3rd grade reading, eliminating summer reading loss and completing Algebra by 10th grade.
2. **Build students' social/emotional and non-cognitive skills.** Focus on building non-cognitive and behavioral competencies in self-awareness, self-management, social awareness, relationship skills and responsible decision-making.
3. **Ensure students' behavioral health and wellness.** Many students and families experience trauma and stress, making mental health and social-emotional learning more important.
4. **Foster connection, belonging, leadership and academic success with youth at risk of disconnecting.** Engagement and academic achievement go together. A student's school experience, including relationships with adults, feelings of safe, supportive environments and connections to peers, coupled with high expectations for learning, all contribute to a sense of belonging at school and in the community.
5. **Recognize family engagement as a key component to improve student success.** Recognize parent and family engagement as a key component to improving student outcomes.



Scan QR Code or Visit

unitedwaydanecounty.org/how-we-invest/



Closes on May 17th at midnight for the 2025 and 2026 years, grants start at \$15,000.00 and the women and wealth so LLCs

[HSC Needs Assessment -Feb 2023 FINAL.pdf](#)

[HSC Survey Results 2020 through 2022.pdf](#)

Lived Experience: working on HUD NOFO

YAB: waiting for Briarpatch approval hopefully by next week, work on hiring staff at all 3 funded agencies,

- **Vote to approve Minutes from March 6, 2024** - Chara Taylor
 - Minutes approved
- Treasurer's Report – Shanita Lawrence
 - No new statements, last February
- **Action Item:** Elect board member to fill mid-term vacancy – Chara Taylor
 - Nominees: Carell Cassey and Alicia Spry (At-Large seat through December 2025)
 - Per Poll: Alicia Spry is elected, Welcome Alicia!
- **Action Item:** Presentation on purchase of HSC Zoom Account – Chara Taylor

- **Proposal:** Approve purchase of HSC Zoom Account
 - \$159.96 for one year to all of HSC committees/work groups
 - AI is part of this but cannot be used until a policy is in place
 - Will need to be reviewed prior to the end of the year and renewal
 - Everyone likes the proposal, passes
- **Action Item:** Presentation of Fiscal Sponsor Search Process & Contract from C4CS – Kayla Every from HSC Executive Committee
 - **Proposal:** Sign contract with C4CS to continue as Fiscal Sponsor for HSC



2023 Recap of Fiscal Sponsor

 **Challenges with Current Fiscal Sponsor**
(Began search for alternative options and held off on signing new contract)

 **Search for Alternative Organizations**
(Many unable to take on commitment / meet all needs of sponsor at that time)

 **Request New Contract Considerations**
(Current contract language draft is only option available.)

○

▶ 2023 Recap of Fiscal Sponsor

▶ **Challenges with Current Fiscal Sponsor**
(Began search for alternative options and held off on signing new contract)

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▶ **Request New Contract Considerations**
(Current contract language draft is only option available.)

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Road Blocks in Funding



Without reaching contract agreement, **HSC, LEC & YAB** have been restricted in funding for **HSC & CoC Required Activities.**



WHAT IS THE SPONSOR'S RESPONSIBILITY



FUNDRAISING

TIMELY NOTICE
OF DONATIONS
(THANK YOU'S)

AVAILABILITY TO ACCEPT
DONATIONS / MANAGE

FUNDRAISING
KNOWLEDGE / SUPPORT



FUNDS MANAGEMENT

ACCOUNTING

FUNDS MANAGEMENT

EXPENSE REPORTS
FEDERAL FUNDING
AWARENESS

SPENDING ACCESS
FOR PROJECTS



GRANT APPS

GRANT APPLICATIONS
(COORDINATED & SOMETIMES SUBMITTED)

GRANT WRITING
KNOWLEDGE / SUPPORT

COMFORT WITH
DIFFERENT FUNDING

CURRENT RATE 9% -12% BASE ADMIN FEE



New Sponsor

- Continue search for new leads
- Check with past leads about current capacity
- Adjust our needs to meet capacity of potential sponsors
- Nominating and Governance - Determine process for switching Sponsor (Competitive, review team, etc.)

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Next Steps:

A. Sign New Contract-

Sign new contract to address sponsorship support and policy needs.

B. Continue Search-

Submitting applications with current contract or negotiating contract.

C. OTHER SUGGESTIONS-

Any immediate suggestions?

Co-Applicant for Grants

Orgs who may be interested

Other insight to be considered

-
- 501c3 – some grants is needed
- 9 likes and 1 live – proposal passes
- **Action Item:** Presentation of updates to CoC Application Review, Rating and Ranking Policy & Procedure – Torrie Kopp Mueller
 - Most changes are to clarify language, renewals have to go through the whole application process so for renewal projects if they score a 60% or higher then they don't have to do the whole application they will be renewed anyways, eliminates the burden on the agency and the review committee, how do we take in participant input into the application process...we want programs to do the mission they are saying they are doing
 - **Proposal:** Approve the CoC Application Review, Rating and Ranking Policy & Procedure as presented.
 - 8 likes, 1 live – proposal passes
- **Action Item:** Presentation of updates to Written Standards regarding education and Coordinated Entry Release of Information – Torrie Kopp Mueller

WHAT ARE THE WRITTEN STANDARDS?

- Required by department of housing and urban development (HUD)
- Programs receiving Continuum of Care (CoC), Emergency Solutions Grant (ESG), or State EHH funds must follow the written standards
- Other funders may require adherence too
- Purpose is to:
 - Establish community-wide expectations on the operations of projects within the community
 - Ensure the system is transparent to users and operators
 - Establish a minimum set of standards and expectations in terms of the quality expected of projects

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ADDITION TO COORDINATED ENTRY SECTION

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- When participants access Coordinated Entry, they sign a release of information.
- The CoC did not have any direction on when/how/why agencies are added to the ROI.
- Core Committee recently updated the ROI and created the missing policy.
- Policy to be part of the Written Standards.
- HSC Membership did not have comments.

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- Agencies participating in Coordinated Entry (i.e., accepting referrals from Coordinated Entry to fill housing vacancies and making referrals to the Coordinated Entry housing priority list) are listed on the Release of Information. Additional agencies may be added to the list if they assist in providing documentation of chronic homeless status or they can determine eligibility for mainstream housing benefits such as HUD-VASH or Section 8. If an agency would like to be added to the Release of Information, they should contact the Coordinated Entry Manager. The Coordinated Entry Manager will determine if it is appropriate to add the agency to the ROI based on their participation in Coordinated Entry and/or their involvement in providing chronic documentation on an ongoing basis. Agencies should **not** be added to the Coordinated Entry Release of Information for one-time needs. In these instances, a separate release of information form should be used.
- Agencies may be removed if they no longer participate in Coordinated Entry, have not provided chronic documentation in the past 12 months, or violate the Homeless Services Consortium of Dane County Case Conferencing Agreement. The release is reviewed biannually by the HSC Core Committee (recommended in June and December).

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POLICY TO INFORM HOUSEHOLDS ABOUT EDUCATIONAL RIGHTS

- Report on this each year in the CoC Consolidated Application
- Past application, folks mentioned that the language should be clarified
- Homeless Education Network (HEN) reviewed proposed language
- HSC Membership did not have comments

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Each shelter and housing case management program serving households with children must be aware of and inform households of the educational rights of children and unaccompanied youth in their programs, under the McKinney Vento Act. Program staff will facilitate the connection of households with their school's homeless liaisons, such as the MMSD Transition Education Program, to ensure seamless school enrollment and transportation arrangements. Program staff will highly encourage school attendance and will work with households and school staff to address any barriers to achieving academic success.

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- **Proposal:** Approve updates to Written Standards as presented.

- 9 likes, proposal passes
- **Action Item:** Presentation of Memorandum of Understanding (MOU) with Homeless Education Network (HEN) and Early Childhood Homeless Workgroup (ECHW) – Torrie Kopp Mueller

MEMORANDUM OF UNDERSTANDING (MOU)

- **CoC Consolidated Application**
 - **Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.**
 - We are looking for a systemwide process, not one project or shelter.
 - Formal means the partnership is in writing—examples include:
 - policy and procedures;
 - MOU;
 - governance charter that specifies a reserved seat for one of the organizations selected in question 1C-4 on the CoC’s board, committee, or working group;
 - and other written documents.
 - Had an MOU with HEN – updated it
 - New MOU with ECHW

-
- **Proposal:** Approval for the HSC to sign MOUs with HEN and ECHW
 - 8 likes, Claire Bergman abstains from voting, proposal passes

Adjourn

Future Board Meetings, All meetings are 1-3PM

May 1 st	September 4 th
June 5 th	October
July 3 rd	November 6 th
August 7 th	December 4 th

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

May 1, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Shanita Lawrence, Chara Taylor, Patti La Cross, Michelle Hemp, Alicia Spry, Arree Macon, Kayla Every, Andrea White, Patrick Duffie, Rachel Kaiser, TaMaya Travis, Claire Bergman, Taylor Rozman, Andrea Gaines, Erin Kautz, Deja Mays

Board members not in attendance: Dana Stokes, Sara Allee-Jatta

Staff: Torrie Kopp Mueller

Guests: Sarah Lim, Kristina Dux, Kayla Elizabeth Counard, Angela Jones, Melissa Mennig, Aurey Leslie, Takisha Jordan

- Updates City, County, United Way, Lived Experience Council, Youth Action Board

City: Tree Lane and Rethke buildings City/County has been in communications with Cinnaire headquartered in Michigan and has a Madison office, Cinnaire is their recommendation that will be made to the Common Council, questions: What does this look like? What services will they provide to residents? – Sarah does not have an answer, but budget is part of this and there has been discussion on this just no solid answers

County: not many updates from last month, Solace has now been approved and able to take patients (Solace is located at 4142 Atwood Ave) other contract updates, H2H ends October 31, 2024

United Way: reminder application is open right now for proposals deadline May 17, 2024, highlight that LLCs owned by women of color.

LEC: score card response, no other updates

YAB: Briarpatch, LGBTQ+ Outreach, Urban Triage they are moving forward and serving the youth securing transitional housing units HUD approved these specific types of units, 30 have been assisted through system navigation, no rent support has been needed at this time.

- **Vote to approve Minutes from April 3, 2024** - Chara Taylor
 - Minutes approved.
- Treasurer's Report – Shanita Lawrence
 - If you want to spread the word about making donations, folks can make them at this address:
https://www.flipcause.com/secure/cause_pdetails/MjA3NjQ0
 - <https://www.unitedwaydanecounty.org/how-we-invest/>
- **Action Item:** Presentation of State EHH Funding Application Materials – Sarah Lim
 - [HSC Board-EHH Funding Materials 5.1.24.pdf](#)
 - EHH 8%, grant period is a little different 12-month grant October through September, application has not been released yet, what the process is

EHH Funding Application Process Overview

Process at the CoC-level

- Agencies submit the required application materials to the lead applicant.
- Review Committee, comprised of HSC board members, LEC, YAB members, CoC coordinator, City, County, United Way representatives, reviews and scores the application and makes a funding allocation recommendation.
- HSC board reviews the recommendation and makes the final decision.

Components of the Dane CoC-level application

- A. State application questions (25%) --project description, project budget, and other specific questions that are included in the State consolidated application → pending State's release of application
- B. **Dane CoC Supplemental Questions** (25%) -- questions Dane CoC wants to add (quality improvement, commitment to equity, etc.) → today's agenda
- C. Project performance (50%) -- [performance scorecard](#) → approved at the February board meeting
- D. **New Project Application** for projects that do not have existing performance outcome → today's agenda

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○ Changes will be brought to the LEC/YAB

○ **Proposal:** Approve State EHH Application Materials

- 10 likes, 4 live, proposal passes.

• **Discussion Item:** How to incorporate participant feedback into funding decisions?

- Would only be able to survey current programs looking to reapply, concerns about quality of data, how to quantify this data, maybe this is quality improvement, would like this information for funding time, learning process, how is this funded to compensate the LEC/participants – yes there was a planning grant that HUD funded through YHDP do we think that HUD will continue to be open to all funding for this.

• **Discussion Item:** Fundraising/grant ideas to support Homeless Services Consortium, Lived Experience Council, Youth Action Board

- Some of this has come out naturally especially during the treasurer's report, flipcause

Adjourn

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If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

June 5, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA - Amended

- Call to Order and Welcome
- Introductions

Board members in attendance: Shanita Lawrence, Patti La Cross, Sara Allee Jatta, Chara Taylor, Claire Bergman, Michelle Hemp, Erin Kautz, Patrick Duffie, Andrea White, Rachel Kaiser, Taylor Rozman, TaMaya Travis, Aurey Leslie, Kayla Every, Alicia Spry

Board members not in attendance: Arree Macon, Andrea Gaines

Staff: Torrie Kopp Mueller

Guests: Sarah Lim, Takisha Jordan, Angela Jones, Kristina Dux, Melissa Mennig

- Updates City, County, United Way, Lived Experience Council, Youth Action Board
 - City: Tree Lane and Raethke – were purchased and owned by Cinnar last Friday, 2 to 3 people and 4 families at Tree Lane, 54 vouchers will be available at Raethke and 20 kept at PSH, 20 at Raethke, looking for a new service provider at Tree Lane
 - County: PowerPoint, Solace, Porchlight 2 additional case managers at the Beacon for Porchlight guest, Farmer Workers Housing, Fair Chance Housing, CGDB, doubled up Pilot stats, H2H about 3 or 4 at the end there will be 30 exits, Men's Shelter bids have come in currently looking at operations budget and looking at furniture for this space
 - United Way: applications have been received and quite a few new applications and grants for housing strategy still open.
 - LEC:
 - YAB: focusing on funding and grant opening, invites are going out for the soft launch, reviewing our handbook.
- **Vote to approve Minutes from May 1, 2024** - Chara Taylor
 - **Minutes approved.**
- Treasurer's Report – Shanita Lawrence
 - Meeting with Lisa Friday, need for fundraising, we need to support our LEC/YAB, need for grant writing, executive team submitted a request for a grant we haven't heard back yet, after last months' timecards we will have \$800 left.
- **Action Item:** HMIS Governance documents – Torrie Kopp Mueller
 - **Questions:** cost of HMIS services, best practice would be to have these conversations in advance to know the cost as there is not a blanket cost due to projects and can be varying in size.
 - **Proposal:** Approve all HMIS Governance documents as presented by the HMIS Advisory Board.
 - **11 likes, 1 live and TaMaya abstained from voting, proposal passes.**
- **Action Item:** Approval of EHH Lead Agency – Sarah Lim
 - **8% of funding**

2024-25 EHH Updates

- At the May 1, 2024 Board meeting, the Board approved the EHH local competition materials, including the new lived experience section.
 - On May 31, the State released the consolidated application and the funding amount for each CoC.
 - Due to a decrease in funding from HUD, all CoCs, including Dane CoC, are receiving reductions in their funding allocations. HAP funds are getting a more significant decrease, as we received a one-time funding boost in the current year from some unspent funds from other CoCs.
 - Additionally, the State has made the decision to require CoCs to conduct a local EHH competition every other year, instead of every year, on the off year when HUD CoC local competition is not scheduled. As there will be a HUD CoC competition later this year, this year will be considered off year or Year 2 for the EHH local competition.
- Released May 31, 2024, decrease by 2%
 - Every other year competition granted, this coming year will be the 2nd year.

2024-25 EHH Funding Amount for Dane CoC

	2023-24	2024-25	Difference \$	Difference %
ESG/HPP	\$ 477,616	\$ 464,228	\$ (13,388)	-2.8%
HAP*	\$ 250,000	\$ 200,000	\$ (50,000)	-20.0%

○

Options for 2024-25 EHH Allocation

Dane CoC has decided to make the switch to conduct the EHH competition every other year one year ahead, so we are already in the Year 2 of the EHH funding. This presents Dane CoC with two options:

- **Option A:** Forego holding a local competition this year and renew the current programs for one more year (Year 3) by prorating the funding amount by the reduction and conduct a new local competition in 2025, along with other CoCs.
- **Option B:** Proceed with a local competition this year and again next year.

○ (See the excel 2024-25 EHH Draft Allocation document)

DRAFT 2024-25 EHH Allocation Plan												
Agency	Program	Project Type	2023-24 Current Year				2024-25 Proposed				Difference \$	Difference %
			ESG	HPP	HAP	TOTAL	ESG	HPP	HAP	TOTAL		
Briarpatch	Street Outreach Program	Outreach	12,723			12,723	12,368	0		12,368	(355)	-2.8%
Briarpatch	Young Adult Rent Assistance Project	Prevention		48,132		48,132	0	46,789		46,789	(1,343)	-2.8%
Catalyst for Change	Dane County Street Outreach and Mediation	Outreach	6,955			6,955	6,761	0		6,761	(194)	-2.8%
Focus Counseling	Focus on Housing RRH	RRH			230,000	230,000	0	0	180,558	180,558	(49,442)	-21.5%
Legal Action of WI	Eviction Defense Project	Prevention	29,898			29,898	29,063	0		29,063	(835)	-2.8%
Madison Street Medicine	Medical and Housing Street Outreach	Outreach	6,361			6,361	6,183	0		6,183	(178)	-2.8%
Porchlight	Shelter Case Management	Shelter	6,361			6,361	6,183	0		6,183	(178)	-2.8%
Tenant Resource Center	Eviction Diversion and Defense Partnership	Prevention	17,462	77,958		95,420	15,123	77,634		92,757	(2,663)	-2.8%
Tenant Resource Center	Housing Mediation Services	Prevention		25,445		25,445	0	24,735		24,735	(710)	-2.8%
The Salvation Army	DAWNS Singles RRH	RRH	50,891			50,891	49,471	0		49,471	(1,420)	-2.8%
The Salvation Army	DAWNS Family RRH	RRH	70,595		20,000	90,595	68,625	0	19,442	88,067	(2,528)	-2.8%
The Salvation Army	Single Women Shelter Case Management	Shelter	19,084			19,084	18,551	0		18,551	(533)	-2.8%
The Salvation Army	Family Shelter Case Management	Shelter	19,084			19,084	18,551	0		18,551	(533)	-2.8%
The Salvation Army	Medical Shelter	Shelter	6,361			6,361	6,183	0		6,183	(178)	-2.8%
Urban Triage	Unhoused Neighbors Initiative	Outreach	44,529			44,529	43,286	0		43,286	(1,243)	-2.8%
YWCA Madison	YWCA Madison Family Shelter	Shelter	25,995			25,995	25,269	0		25,269	(726)	-2.8%
City of Madison	Admin	Admin	9,782			9,782	9,452	0		9,452	(330)	-3.4%
TOTAL			326,081	151,535	250,000	727,616	315,071	149,157	200,000	664,228		

- HAP only supports housing programs.

Action Items

1. Approve the City of Madison as the Recipient/Lead Applicant of the 2024-25 EHH grant.
2. Approve Option A below for 2024-25 EHH funding allocation.

Option A: Forego holding a local competition this year and renew the current programs for one more year (Year 3) by prorating the funding amount by the reduction and conduct a new local competition in 2025, along with other CoCs.

Option B: Proceed with a local competition this year and again next year.

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-
- **Proposal:** Approve City of Madison as the Lead Agency for EHH funding for 2024-2025
 - 13 likes, TaMaya has abstained at this time, proposal is approved.
- **Proposal:** Approve plan for the Funding Allocation for 2024-2025.
 - 10 likes, TaMaya has abstained, and Erin Kautz and Shanita Lawrence and Andrea White recuses themselves at this time; proposal option A is approved.
- **Action Time:** Implementation Plan for Year 1 of Community Plan – Community Plan Committee
 - A fluid plan, so we can always make changes to the implementation plan, would like to be able to keep track on the work that is being done and completed, plans to provide updates from the Community Plan Committee regularly.
 - **Proposal:** Approve Implementation Plan for Year 1 of Community Plan
 - 13 likes, TaMaya abstained at this time, proposal is approved.
- **Action Item:** Lutheran Social Services – Plan for Unspent CoC Funds – Torrie Kopp Mueller

Background

Lutheran Social Services (LSS) operates a Rapid Rehousing program funded through the Continuum of Care (CoC) Program. In the last CoC Funding Competition, LSS decided not to seek renewal funds for this program. The program will end on September 30, 2024. LSS staff made the decision to discontinue enrollment of new clients as they could not provide the full Rapid Rehousing assistance to households. They did inform the CoC Coordinator of this decision.

In April 2024, the HUD Field Office in Milwaukee reached out to both LSS and the CoC concerned by the projected amount of unspent funds for this program (estimated at \$140,000). Unspent funds are returned to the federal government. The staff at the HUD Field office highly recommended that the CoC and LSS determine a way to spend down the funds. HUD staff indicated that we could make changes to the Coordinated Entry prioritization to accomplish this provided they were approved by the CoC Board of Directors. The goal is to assist households to obtain housing while limiting the amount of funding returned to the federal government.

Recommendation

To spend the CoC grant by September 30, 2024, it is recommended that the CoC Board approve implementation of several strategies. This recommendation provides a waiver to LSS for following the prioritization Written Standards for the CoC-funded Rapid Rehousing program. The recommended strategies include:

- **Households with Children:** Currently LSS serves households without children. From June – September 2024, households with children may also receive assistance with these funds.
- **Section 42 Units:** Households coming from the Coordinated Entry List and moving into Section 42 housing where additional financial assistance is not provided.
- **Length of Time Homeless:** Offer assistance to households enrolled in Coordinated Entry who have been homeless for less than 6 months and have income to afford an apartment
- **Low Service Needs:** Offer assistance to households enrolled in Coordinated Entry who have a low VI-SPDAT score and have income to afford an apartment

Lutheran Social Services will be transparent with households about the short-term nature of the rental assistance and case management services provided. This will allow household the opportunity to determine whether or not the program will meet their needs.

Lutheran Social Services will continue to follow all HUD regulations regarding participant and unit eligibility.

Use of Coordinated Entry is a best practice in the Madison/Dane CoC. The CoC takes the decision to allow a waiver of Coordinated Entry requirements very seriously and does not intend for this exception to promote requests from other CoC-funded programs.

- - **Proposal:** Approve Lutheran Social Services – Plan for Unspent CoC Funds
 - **9 likes, 4 lives, proposal passes.**
- **Action Item:** Fundraising and Grant Writing – Executive Committee and Torrie Kopp Mueller
 - **Michelle Hemp, Chara Taylor, Claire Bergman, Sara Allee Jatta, Patti La Cross, Shanita Lawrence, Alicia Spry**
 - **Think about Congressional spending**
 - **Proposal:** Name volunteers to be part of a group that meets regularly to review and apply for grants and suggest fundraising opportunities.

Adjourn

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July 3 rd	October 9 th
August 7 th	November 6 th
September 4 th	December 4 th

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

July 3, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Chara Taylor, Erin Kautz, Rachel Kaiser, Patrick Duffie, Michelle Hemp, Taylor Rozman, Sara Allee Jatta, Kayla Every, Aurelius Leslie, Shanita Lawrence, Andrea Gaines, Alicia Spry, Patti La Cross,

Board members not in attendance: Deja Mays, Claire Bergman, Arree Macon, TaMaya Travis, Andrea White

Staff: Torrie Kopp Mueller

Guests: Sarah Lim, Kwame Nsiah, Takisha Jordan, Melissa Mennig, Kristina Dux

- Updates City, County, United Way, Lived Experience Council, Youth Action Board
City: Common Council approved contractor (Miron) for purpose-built men's shelter and budget has been adjusted, Rethke all residents were able to move out, it will take some months to make repairs and then will re-open for renting, 20 out of 45 have been secured for PSH and Tree Lane there are 2 households left 11 of the 45 will be for PSH, prior they were 55 of the 60 and 40 of the 45, the rest will still be affordable housing, Tellurian will continue to support Rethke and there are current negotiations for Tree Lane supportive housing, City received an audit for EHH funds audit went well with only minor concerns.

County: Contract updates, Fair Chance Housing was re-released and closed 6/30/24, Doubled up Pilot, H2H numbers have not changed much currently 50 housed until the end of October 2024, ARP funds concluding, County contacts. PowerPoint [CoC Board July 2024 HAA updates.pdf](#)

United Way: none at this time.

LEC: funding goals/objects, UW got funding for grant writing for a member of the LEC, 2 LEC received scholarships to attend the conference to end homelessness (Takisha Jordan and Alicia Spry) after the conference (July 8th-10th) there will be a report out to the board, Takisha did ask if there was any specific that community members wanted addressed for CHD there is 30 minutes with the representative, completed the questionnaires for funding.

YAB: All 3 organizations are opening. Grand opening of Ever Strong will be sending this information and welcome all our partners. Looking for options for sustainability past the demonstration.

- **Vote to approve Minutes from June 5, 2024** - Chara Taylor
 - **June minutes approved.**
- Treasurer's Report – Shanita Lawrence
 - We currently have some funds, but this continues to decrease.
- Update from Board Committee working on grants/fundraising.
 - Has not met yet.

- **Action Item:** CoC Competition Materials – Torrie Kopp Mueller
 - **NOFO has not released, can be any day.**

APPLICATION MATERIALS

NEW

- Complete application in E-snaps or the alternative word document (for approval)
- Complete new project application with Dane CoC questions (for approval)

I

SPECIAL RENEWAL

- Projects that don't have a full year of data or did not meet the performance threshold on Performance Scorecard
- Complete application in E-snaps
- Complete special renewal project application with Dane CoC questions (for approval)

- - Approve the alternative word document and should HUD make changes to the questions this can also be updated on the word document.
 - Agencies that didn't meet the threshold or does not have a year's worth of data.

APPLICATION MATERIALS – LIVED EXPERIENCE QUESTIONS

- Worked with members of Lived Experience Council and Youth Action Board
- Some questions require written responses and are included in Dane CoC questions
- New and Special Renewal applicants will be invited to an interview with LEC & YAB to answer questions (for approval)
- Information will help us know where further technical assistance is needed and help projects plan for incorporation of lived experience feedback into their work

How can we do better?

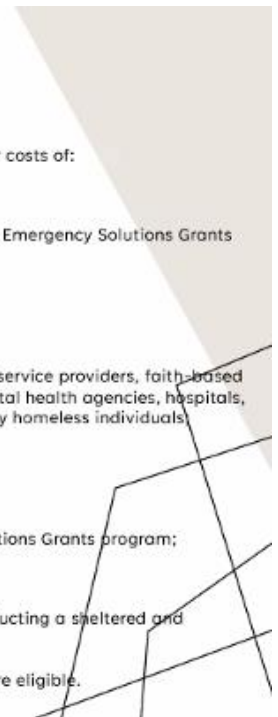
- **Proposal:** Approve CoC Competition materials as presented.
 - Likes 12, unanimously approved.

COLLABORATIVE APPLICANT

- Department of Housing and Urban Development requires CoC's to designate a Collaborative Applicant
- The Collaborative Applicant is the eligible applicant designated by the Continuum of Care (CoC) to collect and submit the CoC Registration, CoC Consolidated Application (which includes the CoC Application and CoC Priority Listing), and apply for CoC planning funds on behalf of the CoC during the CoC Program Competition. The CoC may assign additional responsibilities to the Collaborative Applicant so long as these responsibilities are documented in the CoC's governance charter.
- City of Madison currently serves in this role
 - - This is for CoC funding.
 - **Proposal:** Approve City of Madison as the Collaborative Applicant
 - **Likes 12, unanimously approved.**

COC PLANNING GRANT

- Continuum of Care planning activities. (CFR 578.39)
 - (a) In general, Collaborative applicants may use up to 3 percent of their FPRN, or a maximum amount to be established by the NOFA, for costs of:
 - (1) Designing and carrying out a collaborative process for the development of an application to HUD;
 - (2) Evaluating the outcomes of projects for which funds are awarded in the geographic area under the Continuum of Care and the Emergency Solutions Grants programs; and
 - (3) Participating in the consolidated plan(s) for the geographic area(s). (b) Continuum of Care planning activities.
 - Eligible planning costs include the costs of:
 - (1) Developing a communitywide or regionwide process involving the coordination of nonprofit homeless providers, victim service providers, faith-based organizations, governments, businesses, advocates, public housing agencies, school districts, social service providers, mental health agencies, hospitals, universities, affordable housing developers, law enforcement, organizations that serve veterans, and homeless and formerly homeless individuals;
 - (2) Determining the geographic area that the Continuum of Care will serve;
 - (3) Developing a Continuum of Care system;
 - (4) Evaluating the outcomes of projects for which funds are awarded in the geographic area, including the Emergency Solutions Grants program;
 - (5) Participating in the consolidated plan(s) of the jurisdiction(s) in the geographic area; and
 - (6) Preparing and submitting an application to HUD on behalf of the entire Continuum of Care membership, including conducting a sheltered and unsheltered point-in-time count and other data collection as required by HUD.
 - (c) Monitoring costs. The costs of monitoring recipients and subrecipients and enforcing compliance with program requirements are eligible.
- **Proposal:** Approve use of CoC Planning Grants for CoC staff and remaining funds for compensation for lived experience.
 - **Likes 11, unanimously approved.**



Adjourn

Future Board Meetings, All meetings are 1-3PM

August 7 th	November 6 th
September 4 th	December 4 th
October 9 th	

If you have topics, you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

August 7, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Michelle Hemp, Alicia Spry, Andrea White, Aurey Leslie, Kayla Every, Patti La Cross, Shanita Lawrence, Taylor Rozman, Chara Taylor, TaMaya Travis

Board members not in attendance: Claire Bergman, Arree Macon, Patrick Duffie, Sara Allee-Jatta, Rachel Kaiser, Andrea Gaines, Erin Kautz

Staff: Torrie Kopp-Mueller

Guests: Melissa Mennig, Sarah Lim, Takisha Jordan, Deanna Kloster

- Updates City, County, United Way, Lived Experience Council, Youth Action Board
 - City: rebranding with Rethke and Tree Lane, projected or funding that is at risk what that would translate into programming? No longer supporting the 45-unit PSA at Tree Lane, no specific right now but that was a city cost of \$300,000 of the \$438,000 cut needed
 - County: reviewing RFP applications, there is a \$15 million application for building affordable housing this week, doubled up is working on the platform, H2H
 -
- **Vote to approve Minutes from July 3, 2024** - Chara Taylor
 - Minutes approved.
- Treasurer's Report – Shanita Lawrence
 - Reviewed and the HSC needs funds.
- **Action Item:** Advocacy Platform – Takisha Jordan



Dane County Homeless Services Consortium
2023 Education and Advocacy Platform

The Homeless Services Consortium Education and Advocacy Committee proposes that the Homeless Services Consortium advocate for the following in 2023 to support those experiencing evicted, unsheltered, and doubled up homelessness, and self-paying in hotels. [The Education and Advocacy Committee will review Dane Forward's Five-Year Plan to Prevent and End Homelessness to determine where advocacy efforts align with board strategies and connect with potential partners or voluntary items.](#)

1. Increased number of units of **affordable housing, including supportive housing**, in Dane County, especially the number of units designated for individuals at or below 50% of area median income, as well as for policies that reduce barriers and increase access to affordable housing for those experiencing homelessness.
2. Increased funding for **eviction prevention** services in Dane County.
3. Increased funding to expand and improve **shelter services**, including case management and housing navigation, **and rapid re-housing**. Address gaps in shelter services including but not limited to shelter for families, couples without children and for parents under age 18.
4. Funding for homeless services agencies to **build capacity** within their organizations to enable them to innovate, expand, and improve efficacy.
5. Reduced carceral responses to behaviors related to homelessness, mental health symptoms and/or substance use and increased funding for **mental health and substance use treatment** options that are accessible to individuals experiencing homelessness.
6. Expanded **cross-sector partnerships with community businesses and institutions** to increase and diversify funding for programs and services that will make homelessness brief, rare and non-recurring.

-
- **Proposal:** Approve Advocacy Platform as presented.
- Takisha presented the Education and Advocacy platform, this has been updated and ongoing, Questions: proposal is passed as is.
- **Action Item:** City Referendum – What is HSC’s stance? – Education & Advocacy Committee
 - **Proposal:** Determine HSC’s stance/talking points for City’s proposed referendum
 - Stance on the Referendum - the city’s common counsel and the mayor are trying to address the budget deficit. Currently \$22 million, 5% budget cut or increase property taxes (~\$24/mo), increase fees and use rainy day fund to minimize the cuts and engage with the state to have a fair share back to the city of Madison ok for 2025 but it is 2026 budget \$438,000 would that go back to homeless services – hopeful for that to carry that over to men’s shelter services – talking points not supporting or opposed with the statement just keep these points in mind, likes 9
- **Discussion Item:** Update on Youth Homelessness Demonstration Program Spend down/Mid-Grant Review

YHDP Programs

Youth Homelessness Demonstration Programs

System Navigation (SSO)

EverStrong Program by Outreach LGBT Community Center

Transitional Housing/Rapid Rehousing (THRRH)

Briarpatch Youth Housing Program

Urban Triage Youth Housing Program

-
- YHDP Youth Homelessness Demonstration Project – started in 2021, grant update with spend down update, accomplishments 2 youth specific programs System Navigation and Transitional Housing/Rapid Rehousing

YHDP Programs

EverStrong System Navigation Program (as of June 30, 2024)

- Serving a total of **40 young people**, with 4 being children to youth-led families
- Housed multiple people with supportive services **alone**
- Opened **Drop In Center** seeing 3-15 youth a day
- Purchased a **van**, used to transport clients daily
- 2 young parents housed **during** childbirth
- Developed **donor sponsorships** to gain resources and expand funding

-
- EverStrong System Navigation Program - housed with supportive services, opened a drop-in center, please come and visit like showing off the space, job fairs and housing applications are always welcome, the program purchased a van that is used to transport clients, they have developed relationships that have increased resources and increased funding.

YHDP Programs

Between Both Housing Providers (as of June 30, 2024)

- Serving a total of **14 young people**, with 4 being children to youth-led families
- Housing people with Rental Assistance and Move In Costs
- Started Partnerships between EverStrong and Briarpatch to offer short term rental assistance
- Briarpatch purchased a **van**, used to transport clients daily
- Urban Triage looking to purchase a van
- Looking at quick spend down options such as Rapid Move-In Funds

-
- Demographics of the young people being served. Briarpatch purchased a van and Urban Triage is getting ready to purchase a van, not just rapid move in funds but getting creative.
- **Discussion Item:** Update from Board Committee working on grants/fundraising.
 - Update on grants and funding raising – no name of anyone because no one is chairing, nothing has been done, is someone available to take this role...Torie can start the doodle poll and Chara will send her the list.
- **Action Item:** Notice of Funding Opportunity – CoC Builds – Application process -Torie Kopp Mueller
 - **Proposal:** Approve first step in application process, as presented
 - Notice of Funding Opportunity CoC Builds Due 11/21/24 – slides were attached, add new units through one-time awards one application can be submitted, suggestion is to send out an interest form prior to September likes 9 live 0 uncertain 0 uncomfortable 0
 - Proposal passes.

Adjourn

Future Board Meetings, All meetings are 1-3PM

September 4 th	November 6 th
October 9 th	December 4 th

If you have topics, you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

September 4, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Michelle Hemp, Patti La Cross, Patrick Duffie, Erin Kautz, Claire Bergman, Aurey Leslie, Taylor Rozman, Kayla Every, Chara Taylor, Alicia Spry, TaMaya Travis

Board members not in attendance: Arree Macon, Shanita Lawrence, Andrea White, Sara Allee-Jatta, Andrea Gaines, Rachel Kaiser

Staff: Torrie Kopp Mueller

Guests: Kristina Dux, Deanna Kloster, Melissa Mennig, Kelsey Johnson (YAB), Sarah Lim, Qwantese Winters (First Care Clinic – Care Coordinator), Rash – Violence Intervention, DaMontae he/him, Skye Gia Garcia

- Updates City, County, United Way, Lived Experience Council, Youth Action Board
 - City: referendum to be placed on the ballot and then common council will deliberate, current referendum would be a \$19/month increase in property taxes.
 - County: Not many changes since last month, RFP now in review, project financing was due on 8/5/24 being reviewed, doubled up has gotten 127 referrals and the portal is open to keep track of referrals, fair chance housing funds there were 5 applications for \$7 million, H2H 290 were served ¼ were non-renewed with 62% found other housing, deadline approaching for ARP funding, overflow family winter shelter is looking for a new provider
 - LEC: awareness and fund raising, upcoming conference cost and some with scholarships.
 - YAB: still doing reviews of YHDP, events coming up.
- **Vote to approve Minutes from August 7, 2024** - Chara Taylor
 - 8/7/24 have not been submitted, will review at October Board meeting.
- Treasurer’s Report – Shanita Lawrence
 - Shanita not in attendance, will forward to October board meeting.
- **Action Item:** Community Plan Implementation – Torrie Kopp Mueller
 - Equity Committee beginnings – write the description and get established.
 - Landlord engagement and sharing resources.
 - Stability housing vouchers
 - **Proposal:** HSC Board will determine next steps and responsible parties for items in the Implementation Plan for Dane Forward: A Five-Year Plan to Prevent and End Homelessness
 - this should go to the Education & Advocacy Committee and the Community Planning Committee which has a scheduled time for both committees to meet together to discuss further.

Adjourn

Future Board Meetings, All meetings are 1-3PM

October 9 th	December 4 th
November 6 th	

If you have topics, you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

October 9, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 884 5999 0418
Passcode: 524219
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Chara Taylor, Claire Bergman, Shanita Lawrence, Patrick Duffie, Kayla Every, Erin Kautz, Taylor Rozman, TaMaya Travis, Michelle Hemp, Sara Allee-Jatta, Rachel Kaiser, Arree Macon, Aurey Leslie

Board members not in attendance: Alicia Spry, Patti La Cross, Andrea White, Andrea Gaines

Staff: Torrie Kopp Mueller

Guests: Linette Rhodes, Skye Gia Garcia, Michael Etheridge, Jenise Judon, Angela Jones, Nicole Christen, Sarah Lim, Deanna Kloster, Brandi Grayson, Abby DeRoche, Kristina Dux, Allie Grant, Melissa Mennig,

- Updates City, County, United Way, Lived Experience Council, Youth Action Board
 - City: Mayor's budget was released, no direct cost cuts, referendum will be on the next ballot, one cut and that will be the extreme weather program, budget A or B will be determine by whether the referendum is passed.
 - County: [HSC Board Oct 2024 HAA update \(1\).pdf](#), not much has changed, county budget has been released, no COLA proposed, budget is tight, no cuts to services but a request for increase in Beacon Day services (\$100,000), there are programs sun setting due to ARP funding ending, contract updates, double up pilot as of 10/1/24 stats shared see ppt, H2H expiring at the end of this month stats shared see ppt, EDDP extended through the end of September next year.
 - United Way: finished investing process 2025-26, 104 applications (\$11 million in requests) 52 will be funded very competitive (\$2.5 million), another pot of money – marketing - was able to give funding for Homeless Awareness Month, funding is done by campaigning currently down by 10%
 - LEC: funding, will be participating in Homeless Awareness Month
 - YAB: capacity, human trafficking and DV, LGBTQ, youth specific housing and case managing.
- **Vote to approve Minutes from August 7, 2024, and September 4, 2024** - Chara Taylor
 - Minutes passed, Claire and Erin abstained on August minutes as they were not in attendance.
- Treasurer's Report – Shanita Lawrence
 - Any opportunity to raise funds please share with the Board, encouraged to ramp up ways to increase funds, although the HSC has good participation from those that have lived experience having HSC funds allows up to compensate this asset to the HSC and our community.
- **Action Item:** YHDP Funding Recommendation for 2025 – Kayla Every
 - Coming to an end of the demonstration, barriers and ends, YAB has been the committee working on the YHDP - implementing the phases, 2024 is the 3rd and final year, they have evaluated the performance of each agency and given their recommendations of funding going forward, ultimate findings, measured 10 deliverables, staff training was heavily weighted, similar to NOFO scoring the request was that agencies scored a 60% of those measures, note one partner had to take a step back and a new partner was added in 2024, and based on the scoring YAB would like to renew the 2 partners who met threshold and open

funding to others to apply for funds that will not be renewed, the agency that did not meet threshold would be able to reapply they would have a new RFP

- 1357 to 1407: Brandi Grayson responds that yes it has been a challenging program, did request mentorship and believed that there was none, no mechanism for conflict resolution and that there wasn't enough space for partnership, there was a conflict of interest issue, no frame work no guidance, drop in center also caused conflict with an upside down budget, then we were not HUD compliant, became complaint and YAB decided that they didn't want to have a drop in center with this agency, she believes there is harm in the system nonpartisan, needs additional support or frame work
- 1412: Sky Gia Garcia: was hired last June 2023, able to launch the drop in center for 17 to 24 year olds, believed that their experience was difficulty working with the YAB mainly due to Sunday meetings, led by the YAB and had to be patient with the YAB, collaborate with a youth board, there was conflict within the agencies, the program is already difficult but then there were interpersonal relationships, staff rotation was an issue, there was no success in conflict resolution, but grateful that their program was successful
- Bi-laws reviewed
- TaMaya and Kayla have recused themselves from voting on the proposal.
- **Proposal:** Approve YHDP Funding Recommendation as presented by Youth Action Board
- Likes: 0 live: 3 uncertain: 0 uncomfortable: 6
- Alternative Proposal: Outreach SSO project and Briarpatch TH/RRH project will be automatically renewed for 2025. Urban Triage is not planning to reapply for their current TH/RRH grant in 2025. The funding for Urban Triage TH/RRH project will be issued for allocation through an RFP process.
- Likes: 9, alternative proposal passes.
- **Action Item:** YHDP Request for Proposals for Joint TH-RRH – Kayla Every
 - Kayla recuses herself from voting.
 - **Proposal:** Approve YHDP Request for Proposals for Joint TH-RRH.
 - Likes 8 live 1 uncertain 0 uncomfortable: 0, proposal passes.
- **Action Item:** CoC Funding Recommendation for FY 2024 Competition – Torrie Kopp Mueller & CoC Funding Review Committee
 - Recused: Sara Allee-Jatta, Chara Taylor and Shanita Lawrence

DRAFT Madison/Dane Continuum of Care Project Listing					Amount Requested from HUD	Reallocated Funds	Total Recommended Funding Amount	Tier 1 Amount
Agency	Project Name	Score	Status (Accepted or Rejected)	Rank				\$4,069,311
Porchlight	Housing First Leasing	88.15% (186/211)	Accepted	1	\$169,172	\$0	\$169,172	\$3,900,139
Dane County	Rental Assistance	87.2% (184/211)	Accepted	2	\$1,670,021	\$0	\$1,670,021	\$2,230,118
Porchlight	HOSTS	78.67% (166/211)	Accepted	3	\$232,613	\$0	\$232,613	\$1,997,505
The Road Home	Foundations	77.73% (164/211)	Accepted	4	\$156,740	\$0	\$156,740	\$1,840,765
Tellurian	PHP Consolidated	76.3% (161/211)	Accepted	5	\$470,566	\$0	\$470,566	\$1,370,199
Housing Initiatives	Permanent Housing for Chronically Homeless	71.09% (150/211)	Accepted	6	\$91,000	\$0	\$91,000	\$1,279,199
The Salvation Army	RISE	66.82% (141/211)	Accepted	7	\$350,276	\$0	\$350,276	\$928,923
Tellurian	Willy Street SRO	64.45% (136/211)	Accepted	8	\$87,909	\$0	\$87,909	\$841,014
Institute for Community Alliances	Madison/Dane CoC Coordinated Entry	NA	Accepted	9	\$544,011	\$0	\$544,011	\$297,003
Institute for Community Alliances	Madison/Dane CoC HMS	NA	Accepted	10	\$175,450	\$0	\$175,450	\$121,553
Urban Triage	Unhoused Youth DV Initiative (start 11/1)	96.49%	Accepted	11	\$207,681	\$0	\$121,553	\$0
Tier 2								Tier 2 amount
								\$1,569,189
Urban Triage	Unhoused Youth DV Initiative	96.49%	Accepted	11	\$207,681	\$0	\$86,128	\$1,483,061
The Road Home	Foundations Expansion	95.07%	Accepted	12	\$148,852	\$0	\$148,852	\$1,334,209
The Salvation Army	Hearts of Hope (start 11/1)	87.34%	Accepted	13	\$242,392	\$0	\$242,392	\$1,091,817
Community Action Coalition	Dryden PSH	82.38%	Accepted	14	\$256,326	\$0	\$256,326	\$835,491
Community Action Coalition	Dane County RRH (renewal, low performance)	80.54%	Accepted	15	\$123,626	\$0	\$123,626	\$711,865
Community Action Coalition	Ellis Potter PSH	80.50%	Accepted	16	\$256,326	\$0	\$256,326	\$455,539
Not Ranked								
City of Madison	Planning Grant	NA	Accepted	NA	\$284,666	NA	\$284,666	
City of Madison	Joint TH-RRH	NA	Accepted	NA	\$811,858	\$0	\$811,858	
City of Madison	YYA Connections	NA	Accepted	NA	\$360,000	\$0	\$360,000	
ARD	\$5,693,315		DV Bonus	\$433,845				
ARD-YHDP Projects	\$4,521,457		Reallocated	\$0				
Tier 1	\$4,069,311		Planning	\$284,666				
remaining ARD, CoC & DV Bonus	\$1,569,189		YHDP	\$1,171,858				
CoC Bonus	\$683,198							

- **Proposal:** Approve CoC Funding Recommendation for FY 2024 Competition as presented by CoC Funding Review Committee.

- Likes: 9 proposal passes

Adjourn

Future Board Meetings,
Special Board Meeting – Friday, October 25th at 10 AM to approve CoC Consolidated Application

All meetings are 1-3PM

November 6 th	December 4 th
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If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

October 25, 2024
10:00-11:00 AM

Zoom.us – Meeting ID: 871 6947 9299
Passcode: 757311
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Patrick Duffie, Taylor Rozman, Sara Allee-Jatta, Erin Kautz, Kayla Every, Rachel Kaiser, Alicia Spry, Michelle Hemp, Patti La Cross, Aurey Leslie, Chara Taylor, Andrea Gaines, Claire Bergman, Arree Macon

Board members not in attendance: Andrea White, TaMaya Travis, Shanita Lawrence

Staff: Torrie Kopp Mueller

Guests: Angela Jones, Kristina Dux, Myesha Thompson, Sarah Lim, Takisha Jordan

- **Vote to approve Minutes from October 9, 2024** - Chara Taylor
 - Minutes approved.
- **Action Item:** CoC Consolidated Application – Torrie Kopp Mueller
 - There are 3 parts:
 - project applications (reviewed, ranked, and brought to the board for approval)
 - CoC priority list is approved by the board.
 - The big CoC application is completed. Many questions on our process and then the final thing is to bring it to the board for approval, once approved Torrie will publicly post it and email stake holders, after a couple of days of it being posted the application will be submitted. It is due Oct 30th
 - Questions?
 - **Proposal:** Approve CoC Consolidated Application as presented.
 - Likes: 12 proposal **is passed.**
- **Action Item:** Memorandum of Understanding with CDA for Stability Vouchers – Torrie Kopp Mueller
 - 3 projects that were granted to Madison Street Medicine (MSM).
 - MSM street outreach coordination
 - Dairy Drive Housing Navigation
 - Rapid Rehousing which was switched to Urban Triage
 - With these projects there are 10 stability vouchers – there is a need to have an agreement.
 - **Proposal:** Approve MOU with CDA for Stability Vouchers
 - Likes 13 **proposal passes.**

Please NOTE: YHDP RFP is open there is a fast timeline, anyone interested in being part of the review process please let Sarah Lim know, the November 18th special board meeting will be when the board approves the application.

Adjourn

Future Board Meetings,

Special Board Meeting: November 18, 2024 11AM-Noon

All meetings are 1-3PM

November 6 th	December 4 th
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If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

November 18, 2024
11:00 am -12:30 pm

Zoom.us – Meeting ID: 890 7705 5919
Passcode: 412973
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Rachel Kaiser, Patrick Duffie, Chara Taylor, Shanita Lawrence, Andrea Gaines, Michelle Hemp, TaMaya Travis, Alicia Spry, Aurey Leslie, Kayla Every, Claire Bergman, Patti La Cross, Arree Macon, Erin Kautz, Sara Allee Jatta,

Board members not in attendance: Taylor Rozman

Staff: Torrie Kopp Mueller

Guests: Brandi Grayson, Melissa Mennig, Takisha Jodan, Beverly Priefer, Stephanie Ortiz, Koren Dennison, Sarah Lim, Zandra Hagberg, Michael Etheridge, Kristen Kelly

- **Vote to approve Minutes from October 25, 2024** - Chara Taylor
 - **Minutes approved.**
- Presentation & Action Item – Youth Homeless System Improvement Grant – Brandi Grayson, Urban Triage
 - [AttachmentForm 1 2-ATT3-1236-Committment Letters .pdf](#)
 - [YHSI Wisconsin Grant Agreement Briefing \(1\) \(1\).pdf](#)
 - Needs a letter of commitment from the CoC (really YAB work) – a commitment to work with Urban Triage will be curriculum and training, needs participation from the CoC to these trainings and responding to the data, implementing the needed changes, will really need agency commitment.
 - Improving the coordinating entry system for youth, this needs to be completed to move forward and sign the grant agreement.
 - HUD definition of youth is 17 ½ to 24 years old.
 - **Action Item:** Request for commitment letter for Urban Triage YHSI Grant
 - **Propose that a member of the executive board, YAB and CoC coordinator work with Brandi to writer a letter of commitment to Urban Triage**
 - **Proposal is passed unanimously.**
- **Action Item:** Funding Recommendation for Youth Homelessness Demonstration Program – Kayla Every & Sarah Lim

Current Project Status

- Outreach LGBTQ+ Community Center: Continuing system navigation and youth drop-in center operations into 2025.
- Briarpatch: Continuing TH-RRH operation (1 TH unit, 10 RRH slots) in 2025.
- Urban Triage: 2024 contract includes 2 TH units and 10 RRH slots. Will not seek renewal.

The purpose of the RFP was to identify a new provider to assume Urban Triage's responsibilities, including serving current participants.

○

RFP Updates

- Application was due on 11/1/24. No application was received.
- YAB and City staff engaged with the two current recipients, Briarpatch and Outreach, to discuss their interest and came up with a collaborative plan.
- YAB approved the collaborative plan on 11/17/24.

○

Proposal for TH/RRH Reallocation

- Approve Briarpatch for \$156,707* for RRH, in addition to their existing TH/RRH grant
 - To serve approximately 5 participants at a time
 - Medium to longer-term assistance up to 3 years
- Approve Outreach for \$156,707* for RRH, in addition to their existing SSO grant
 - To serve approximately 5 participants at a time
 - Short-term assistance about 3 months, can serve participants longer if needed
- Reserve \$42,273 for Transitional Housing → further planning is needed

*Updated from \$150,404 (approved by YAB) to \$156,707 based on the HUD's FMR adjustment

○

○ \$42,273 does not include supportive services but funds 2 -1-bedroom apartments.

○ **Proposal:** Approve a funding plan for YHDP.

- **11 likes 1 live proposal passes.**

Adjourn

Future Board Meetings,

All meetings are 1-3PM
December 4th

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.



Homeless Services Consortium Board of Directors Meeting

December 4, 2024
1:00-3:00 PM

Zoom.us – Meeting ID: 880 1162 8775
Passcode: 818996
1-877-853-5257

The HSC Board strives to prevent and end homelessness, by advancing Housing as a Human Right. We provide leadership, advocacy, planning, and management of program funding in order to promote accessible and equitable housing and homeless services.

AGENDA

- Call to Order and Welcome
- Introductions

Board members in attendance: Michelle Hemp, Patrick Duffie, Claire Bergman, Patti La Cross, Andrea Gaines, Erin Kautz, TaMaya Travis, Alicia Spry, Chara Taylor, Rachel Kaiser, Aurey Leslie, Shanita Lawrence, Taylor Rozman, Kayla Every

Board members not in attendance: Arree Macon, Sara Allee Jatta

Staff: Torrie Kopp Mueller

Guests: Gabriel Friend, Johneisha Prescott, Alyssa (WayForward intern), Jasmine Z, Gail Bliss, Michael Etheridge, Takisha Jordan, Jaden Reaves

- Updates City, County, United Way, Lived Experience Council, Youth Action Board
 - City: Sara is on vacation, no updates today
 - County: contracts are being sent out, H2H ended 10/31/24, eviction assistance is pending extension 9/2025, fair housing link below, doubled up pilot is serving 51 families, 1 left the state, \$7100.00 in rental assistance and arrears is still the biggest barrier, ARA funding has ended.

Johneisha Prescott to Everyone 1:17 PM

Affordable Housing Development
Fund information:
<https://dcdhs.com/haa/hd>
- United Way: no updates
- Lived Experience: Lived Experience Conference learnings shared – Boston Program lived experience is closest to the problem and closest to the solution and furthest from the power to do something about it,
- YAB: continued work with Nina Collective
- **Vote to approve Minutes from November 18, 2024** - Chara Taylor
 - **Minutes approved, Rachel abstained because she wasn't in attendance at the last board meeting.**
- Treasurer's Report – Shanita Lawrence
 - Increase in donations from requests for the 1st Homeless Summit.
- Thank you to outgoing Board Members – Torrie Kopp Mueller and Board Members
- Discussion – What to expect in 2025 and what education do members need? – Torrie Kopp Mueller

Written Standards

- Required by HUD
- Sets minimum expectations for programs that receive CoC, EHH or ESG funding
- Holds programs accountable
- [Current version](#) can be found on the HSC website

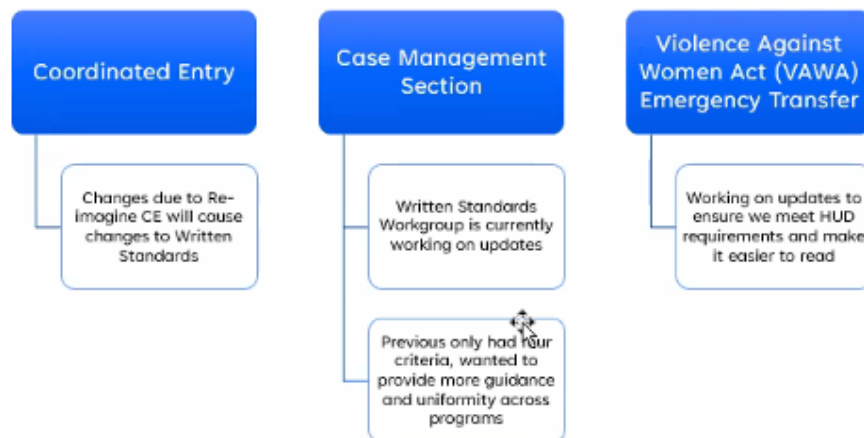
○

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Written Standards Sections for Approval



○

- Reimagined Coordinated Entry, likely coming at the January meeting, similar to the written standards documents.

Funding Decisions – State EHH

EHH (Emergency Solutions Grant, Homeless Prevention Program, Housing Assistance Program)

State funds and Federal Funds that come through the State

Emergency Shelter, Street Outreach, Prevention, Rapid Rehousing

Sarah Lim facilitates the process

Dane CoC is allocated around \$600,000 (typically)

Process is usually in Spring

○

Funding Decisions - YHDP

Youth Homelessness Demonstration Program
City of Madison receives funds for:

- System Navigation
- Joint TH-RRH

Sub-recipients are Briarpatch and OutReach
(Urban Triage is a sub-recipient, but contract ends 12/31/24)

Youth Action Board reviews agency performance and presents recommendations to HSC Board



○

- Also, the Community Plan to prevent and end homelessness will continue to be addressed.
- Discussion: Did not feel like the Board had the information needed prior to board meetings, should board members have information a minimum of 48 hours in advance, being able to abstain or is it a majority vote, how can we get more information to board members so that we can make informed decisions. Time pressures. Supporting each other. Allowing LEC board members & others to get questions answered prior to board meetings, all during a safe space open hours can only happen without posting if less than 9 voting members are in attendance.

Adjourn

This is the last meeting of 2024! First meeting of 2025 is on January 8, 2025 1-3 PM.

If you have topics you think the HSC Board should discuss, please email them to hsc@cityofmadison.com.