

CoC Responsibilities – [Community Plan](#) – Year 1 Implementation

Responsible parties are listed in parenthesis behind each assignment. If more than one party is listed, the party in bold will take ownership of the assignment, but will be expected to bring in other parties including people with lived experience or others currently accessing services.

Goal #1:

Educate and empower the community while evaluating and addressing racial disparities in our homeless system of care.

Strategy #1: Create a permanent/standing racial equity committee to lead racial equity in the Homeless Services Consortium.

Assignments:

- Establish a racial equity committee that reflects the racial makeup of the homeless population. (CoC Board of Directors)
- Ensure the racial equity committee is a permanent part of the HSC charter and the charter includes a legitimate power-sharing structure for the racial equity committee. (Racial Equity Committee, **Nominating & Governance Committee**)

Strategy #2: Develop and implement a racial equity training program to develop anti-racist leadership and service delivery.

Assignments

- Create community/HSC definitions on racial equity terms and concepts. (Racial Equity Committee)

Goal #2:

Increase housing programs and solutions for residents experiencing homelessness.

Strategy #1: Add 1394 units of supportive housing for people experiencing homelessness.

Assignments

- Encourage agencies to apply for CoC Bonus and Domestic Violence Bonus Funds (CoC Coordinator)

Strategy #2: Diversify and implement innovative solutions to housing and service delivery to address various housing needs and pathways.

Assignments

- Survey HSC Committees about innovative housing and service models that are being researched. (Community Plan Committee)
- Discuss innovative housing and service models and make recommendations on ones to pilot. (Core Committee)
- Host informational sessions on innovative housing and service models. Examples: Medicaid for supportive services (1915i); changes to Public Housing Authority regarding vouchers and occupancy, shared housing, tiny homes. (CoC Coordinator)

Strategy #3: Create a county-wide centralized landlord engagement and unit acquisition program.

Assignments

- Educate HSC Members on strategy to centralize landlord engagement and develop buy-in. (**Landlord Engagement Group**, Funders Committee)

Strategy #4: Increase the number and percentage of PHA vouchers and housing units allocated to people experiencing homelessness.

Assignments

- Review PHA dashboards to determine current utilization of public housing, Housing Choice Vouchers, Family Unification Program, Mainstream Voucher Program, and Emergency Housing Vouchers. (CoC Coordinator)
- Ask providers about access to units with project-based vouchers and/or those funded by the Affordable Housing Development funds. Determine if tenant selection plans need updates. (Core Committee)
- DCHA to present at City County Homeless Issues Committee in early 2025, Education & Advocacy Committee will follow-up with questions (Education & Advocacy)

Goal #3:

Coordinate and strengthen the homeless response.

Strategy #1: Increase equitable access to shelter, housing and other services.

Assignments

- Finalize and implement a new, equitable Coordinated Entry System assessment. (**Re-imagine CE workgroup**, CoC Board)
- Implement Youth Coordinated Entry System as proposed by Youth Action Board (Committee to End Youth Homelessness)

- Provide education to HSC and public about referrals to youth programming (Committee to End Youth Homelessness)
- Make recommendations on services and advocate for funding needed at the new men's shelter. (**Shelter Services Committee**, Education & Advocacy Committee, Outreach Committee)
- Stay alert to funding opportunities for a sustainable county-wide housing navigation program. (Funders Committee)

Strategy #2: Continue improvements and redesign of the shelter system to be more housing focused.

Assignments

- Review and revise shelter written standards to: ensure they are low barrier, person-centered and housing focused; ensure that all shelter policies and procedures align with written standards; establish standards for shelter "caseloads" and staff to guest ratios and service provisions. (Written Standards Workgroup)
- Advocate for sufficient funding for shelter operations (Shelter Services Committee).
- Research and discuss interim housing solutions and determine need. (**Funders Committee**, Education & Advocacy Committee, Core Committee, Doubled Up Committee, HSC Membership)
- Review CoC discharge planning strategy with jails, treatment programs, foster care programs and group homes, and hospitals to develop buy-in to reduce discharges to homelessness (Core Committee).

Goal #4:

Increase and diversify funding to expand available resources.

Strategy #1: Raise \$7.2 million for people experiencing homelessness.

Assignments

- Provide public updates on progress and highlight funding, service gaps, and gaps in leadership related to community plan implementation. Updates may be provided via the HSC website, emails and town halls. (Community Plan Committee)
- Explore ways to create new partnerships with health care to fund housing and services for people experiencing homelessness. (Core Committee)
- Explore ways to create new partnerships to provide housing and services for the criminal legal system involved population. (Core Committee)
- Explore ways to create new partnerships to provide housing and services for people living in doubled-up conditions. (Doubled Up Committee)
- Coordinate with the education sector to determine ongoing needs and goals for doubled-up families. (Doubled Up Committee)

Strategy #2: Diversify funding housing and services.

Assignments

- Create a Funders Collaborative to address Homelessness to include private funders and philanthropy; Develop membership of at least 10 funders; align the goals and funding priorities of the funders collaborative to align with the strategic plan. Review how this aligns with current Funders Committee. (Funders Committee)
- Discuss and research development of private sector fund to address homelessness (Funders Committee)
- Create a process to evaluate program performance and recommend expanded funding for BIPOC-led agencies, including BIPOC-led and those that focus on marginalized populations. (**Racial Equity Committee**, Funders Committee, Core Committee)

Goal #5:

Expand regional coordination.

Strategy #1: Provide regular updates to the community on Strategic Plan progress.

Assignments

- Create a communication plan to provide updates on the strategies and goals identified and distribute at least quarterly to the community including to homeless service providers, political leaders, business sector and others. (Community Plan Committee)
- Provide annual presentations to the City Council and County Board on plan implementation. Publicize the event to media sources. (Community Plan Committee)
- Develop an online community education program about housing and homeless to include insights from people with lived experience. (CoC Board to create workgroup)

Strategy #2: Share decision making power with those with lived experience.

Assignments

- Ensure annual funding to sustain participation in the HSC's lived experience subcommittees, including the Dane County Youth Action Board (YAB) and Lived Experience Council (LEC), including \$180,000 annual stipends (Workgroup of CoC Board)

Strategy #3: Maintain, strengthen, expand, and ensure ongoing capacity and infrastructure essential to operate the Dane County Continuum of Care, implement the Community Plan, and ensure other meaningful systems change.

Assignments

- Evaluate ongoing capacity needed to implement the community plan, coordinate its completion, and report out on action steps and progress. (Community Plan Committee)